



## Economic Forecasting — Models or Markets?

JAMES B. RAMSEY



HOBART PAPER 74

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 Almost all scientific disciplines have been moving in recent years from 'sure thing' (deterministic) to 'odds on' (stochastic) formulations of their theories. Economics has been in the vanguard of this movement. Economists cannot offer

certainties, only probabilities.

Economists and econometricians cannot 'foresee' the future. They have no theory about, and therefore cannot predict, 'exogenous' developments in the control of political

affairs outside the economic system.

4. Forecasts are merely statements about the probability of a future event; their usefulness depends on (a) the correctness of the theory and (b) the accuracy of the assumptions about the underlying conditions. If the theory is (a) wrong (rejected by testing), or (b) does not apply to the given conditions, the forecast is invalid.

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 Macro-theorists are tempted to develop their ideas in a micro-vacuum: by talking about large groups – 'consumers', 'workers', etc – they forget that every individual is a

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# Economic Forecasting—Models or Markets?

An introduction to the role of econometrics in economic policy

JAMES B. RAMSEY

Professor of Economics, New York University

With
A SCEPTICAL VIEW OF FORECASTING
IN BRITAIN
by
RALPH HARRIS

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#### **PREFACE**

The Hobart Papers are intended to contribute a stream of authoritative, independent and lucid analysis to the understanding and application of economics to private and government activity. Their characteristic theme has been the optimum use of scarce resources and the extent to which it can best be achieved in markets within an appropriate framework of laws and institutions or, where markets cannot work or have disproportionate defects, by better methods with relative advantages or less decisive defects. Since the alternative to the market is in practice the state, and both are imperfect, the choice between them is essentially made on the judgement of 'market failure' or 'government failure'.

The study of markets went through a period of decline after the war partly because of the ascendency of Keynesian economics and its emphasis on macro-quantities such as national output, expenditure, investment, and partly because of the emphasis on supposed 'market failure', in turn arising from concern about the social costs and benefits, or 'externalities', of the market processes of buying and selling. In recent years, Keynesian thinking has encountered increasing criticism; and externalities have been seen as not necessarily a source of market failure but as the result of inappropriate definition and enforcement of property rights. A third reason for the earlier decline of interest in markets has been the development of mathematical economics and the increasing use of econometrics in economic theory and applications to policy, in particular the use of economic 'models' in attempts at forecasting. This third development is the subject of Professor James B. Ramsey's Hobart Paper.

IEA Papers have been concerned with macro-economic models since the early years. In 1964 Dr Malcolm Fisher of Cambridge discussed their strengths and weaknesses<sup>1</sup> and in 1970 Professor Erich Streissler of the University of Vienna analysed their 'pitfalls'.<sup>2</sup> In 1973 Professor L. M. Lachmann wrote a critique of macro-economic thinking on the ground that it neglected the micro-economic foundations of the models used in economics.<sup>3</sup> He wrote as a theoretical economist associated

<sup>&</sup>lt;sup>1</sup> Macro-Economic Models: Nature, Purpose and Limitations (Eaton Paper 2).

<sup>&</sup>lt;sup>2</sup> Pitfalls in Econometric Forecasting (Research Monograph 23).

<sup>3</sup> Macro-Economic Thinking and the Market Economy (Hobart Paper 56).

with the Austrian school of economics. In 1974 Professor Mark Blaug wrote a critical analysis of macro-economic theories of value and distribution, particularly as taught in the University of Cambridge (Great Britain) and re-affirmed the validity of the fundamental concepts of neo-classical micro-theory. In Hobart Paper 74 Professor Ramsey writes as an econometrician of the mis-use or abuse of macro-economic models by economists who have lost sight of their micro-economic components.

Professor Ramsey discusses what seem to be forbidding concepts and explains them in terms of everyday experience familiar in the life of the man in the street. He explains what economists can properly try to do, where economists who use macro-methods have gone wrong, how they can put themselves right, and what useful purposes econometric methods can serve. He describes in remarkably simple language the difference between what are colloquially called 'sure things' and 'the odds' on an event taking place, or what the mathematical economist, in his forbidding jargon, calls deterministic and stochastic relationships. Economic laws are too often put into over-simple terms which suggest that a cause will be followed by a consequence without indication of the odds or chances that the consequence will take place. And it is here that econometrics can come to the rescue by refining vague economic generalities into quantitative economic indications.

Yet Professor Ramsey argues that economists who use models in attempts to foresee the consequences of given causes and offer forecasts of events to come have not always been sufficiently careful or scientific. He claims that they have used naïve models and ad hoc rules of thumb and have offered forecasts with insufficient economic justification.

Not least Professor Ramsey argues that uncritical adoption of macro-economic models and ways of thought have led economists to propose policies requiring central direction of economic activity that have had the most disappointing, if not disastrous, results. And his exposition comes full circle when he concludes his analysis by returning to the underlying requirement for the rational uses of resources: adjusting the framework of laws and institutions, notably those of property rights, in order to make the all important micro-relationships

<sup>&</sup>lt;sup>1</sup> The Cambridge Revolution: Success or Failure? (Hobart Paperback 6, 2nd edn., 1975).

of individuals or individual firms in the market work to the satisfaction of the general consumer's interest.

Professor Ramsey has, in his *Paper*, admirably explained what seem to be difficult concepts for the reader with no knowledge of economic theory. And where he has used terms in the text to help the exposition he has explained them fully in a Glossary.

The reader will find a good deal of enlightenment and stimulus in the text. There are several aspects of unusual interest to the lay-reader as well as to the student and the practitioner of economics. The use by forecasting organisations of naïve forecasting techniques embodying a large element of subjective judgement, although occasionally modified by semi-econometric procedures, may have increased because they are selling a service of quick but 'dirty' forecasts to government and industry which responds to the short-run imperative of meeting deadlines and providing short-run 'predictions' that will seem 'reasonable' to 'practical' men. Here Professor Ramsey is hinting that, in order to obtain a favourable hearing for the indications of forecasting, the forecasters may be impelled to emphasise the more 'politically possible' 'administratively practicable' indications and to understate those that politicians would find unpalatable and industry inconvenient.

Again, the production of forecasts for government and industry (and more recently trade unions and other organisations) demonstrates that there are both private and public aspects of macro-models. The 'private' aspect is that the forecasters may be providing the best service they can, given the short-term requirements of their clients. The 'public' aspect is that the models and their results are vulnerable on the ground of their deficient scientific bases and use. Moreover, the neglect of the micro-economic foundations is more acute in Britain than in the USA. This, says Professor Ramsey who has taught in and has links with both, may explain why the use of micro-economists in Britain is less than in the USA, where they are more aware of the limitations of models.

British readers accustomed to the neurotic pulse-taking of polticians and pundits will understand Professor Ramsey's criticism of the pressure by government for almost immediate information on the basis of flimsy stochastic ('odds on or against') evidence and their almost paranoic concern over small changes in published statistics from month to month, quarter to quarter, or even year to year. These changes are often smaller than the statistical error in the calculations, which are corrected not long after, so that the anxiety of politicians to draw the best conclusions from hustled, erroneous statistics is apt to make them look foolish. Perhaps most important, Professor Ramsey shows that, when the millions of decision-makers and 'forecasters' in the market are replaced by one governmental decision-maker informed by one forecaster (or two, if the NIESR is regarded as an outside check on the Treasury), the result is instability in policy with largely unpredictable because politically-motivated fluctuations. Far, therefore, from the market being the source of instability, events based on market decisions move much more slowly, predictably and continuously than the lumpy jumps in economic events based on the destabilising decisions of government.

To complement Professor Ramsey's analysis, Mr Ralph Harris has written a short critique of forecasting models as used in Britain by the Treasury, the NIESR and similar practitioners in the arts of foretelling the future. In his critique, based on a talk he gave to a gathering of civil servants, Mr Harris questions the economic foundations of the models and the claims made for them as guides to central economic management. Here he develops the assessment of these models made by the late Mr George Polanyi in 1973 in Short-term Forecasting: a case study. He questions whether the knowledge required for forecasting by models is available; he maintains they reflect a confusion between corporate forecasting by individual firms and national planning by political governments; he illustrates his doubts by reference to centralised forecasting that has gone badly awry in Britain since the war; and he discusses the false 'scientism' unavoidably embedded in the thinking on which macro-models are based. He does not assert that the knowledge required for models can never be assembled by computer but that, until the knowledge is assembled, the models are a defective guide to policy and that markets, despite their imperfections—which are often government-created—are the best mechanism available to mankind.

We have to thank Mr Richard Jackman of the London School of Economics and Professor Michael Parkin, late of the University of Manchester, now at the University of Western

<sup>&</sup>lt;sup>1</sup> Background Memorandum 4, IEA, 1973.

Ontario, Canada, for reading an early draft of Professor Ramsey's text and Professor Ivor F. Pearce for reading a draft of Mr Harris's lecture and offering comments that both have taken into account in their final revisions. Its constitution requires the Institute to dissociate its Trustees, Directors and Advisers from the analyses and conclusions of its authors but it offers Professor Ramsey's Hobart Paper as an authoritative and sophisticated, yet clearly and persuasively argued, analysis of the methods used in modern economics that will enlighten the student of economics and the non-economist in industry and public life so that they will better judge the claims made for economic forecasting.

March|July 1977

ARTHUR SELDON

#### THE AUTHOR

James B. Ramsey was born in 1937 in the USA, but brought up in England and educated at Chigwell School in Essex. After National Service in the Royal Signals in Cyprus, 1956-58, he emigrated to Canada and studied at the University of British Columbia, gaining a BA in Economics in 1963; MA(Econ.) (1964) and PhD(Econ.) (1968) at the University of Wisconsin, Madison.

From 1963 to 1966 he was an Economic Consultant to the Department of Northern Affairs and National Resources of the Canadian Government. From 1966 he was successively Assistant Professor, Associate Professor, and, from 1972 to 1976, Professor of Economics at Michigan State University. From 1971 to 1973 he was also Professor of Econometrics and Social Statistics at the University of Birmingham (England). He is currently at the Hoover Institution, Stanford, California; appointed as Professor of Economics, New York University, from September, 1976.

Professor Ramsey's numerous publications cover a wide variety of topics in economic theory, econometric theory and methodology, and in applied economics. While he is predominantly concerned with developing theory, his concern is not for its own sake, nor for the pleasure of indulging in mathematical games, but as a tool to be used in understanding the world. He is best known for his work in testing economic theory and using it in real life.

He has lectured extensively in North America, Britain and Europe, including the Universities of Toronto, Stanford, Princeton, and the London School of Economics, and his work has been published on both sides of the Atlantic, including the American Economic Review, the Journal of Political Economy, Econometrica, the Journal of the Royal Statistical Society, Review of Economics and Statistics, and the Banker's Magazine.

He is married and has three children.

#### I. INTRODUCTION

Economics is the academic discipline most discussed by the general public. It is also one of the least understood. The press, radio, and television contain daily doses of 'economic statistics' and even more injections of 'economic comment' by everyone—except, by and large, economists.

Policy-makers are unanimous that economics is vital. Yet they also largely seem to think that the less economists are consulted the better. This provocative observation requires some explanation, at least to the economist who frequently wonders why no-one listens.

The prevailing confusion in economic matters is illustrated by a pair of quotations, which could easily have appeared in a British newspaper:

'... when laissez-faire zealots object that planning will infallibly get us into a mess, one can only comment that it is hard to imagine a greater mess than the refusal to plan has got us into already: the worst inflation in a generation, the highest unemployment in 35 years, the worst decline in real output in nearly 40 years, the worst deficit in the balance of payments ever, the worst peacetime budgetary deficits ever, the worst energy shortages ever, the worst crisis in municipal finance ever.'

professor arthur schlesinger, Jr., former adviser to President Kennedy, Wall Street Journal, 30 July 1975

'... Surely Mr Schlesinger cannot believe that the market-place caused inflation or that it alone could control it; it is ... government planners who caused inflation through excessive spending and expanding money supply. Few businessmen, straining as we all are to meet government standards, edicts, guidelines, and codes, would agree that the market-place is unregulated. Ours is a mixed economy, but the government planners do not acknowledge the part their remedies of regulation have played in worsening our economic ills. Instead, . . . the prescription is to increase the dosage . . .'

T. A. MURPHY, Chairman, General Motors Corporation, Wall Street Journal, 18 August 1975

Each party to the dispute passionately believes he is right. Each will be able to cite statistics. But those of us who have lived through these arguments many times know that few will be persuaded, least of all the main disputants.

Why? Is it because economic arguments are merely about opinions and no-one can really be right or wrong? Is an economist's opinion worth no more than anyone else's?

### The economic dice

I will try in this *Hobart Paper* to shed some light on these issues, to show what economic theory can and cannot achieve. I will indicate the role of econometrics in all this controversy—a mysterious word to some, pretentious to others, but important for the man in the street because economists using econometrics are influencing politicians in policies that very much affect his livelihood, standard of living and way of life.

The Paper begins by explaining the crucial role played by chance in economic events; it shows we must learn how to bet on the economic dice (Section II). Next it shows how econometric procedures are used to refine economic theory and enable economics to be called a science (Section III). These preliminaries set the stage for the discussion of forecasts and the use of economics in policy (Section IV). Finally, it shows that the severe limitations to fiscal and monetary policy are more than compensated by the breathtaking scope of microeconomics, the economic theory of individual behaviour (Section V). The Paper ends (Section VI) with a brief summary of the discussion which is illustrated by an eclectic review of a few of the major lessons practical experience has taught economists over the last twenty-five years.

### II. THE 'ODDS' IN 'ECONOMIC LIFE ARE MORE COMMON THAN THE 'SURE THING'

I shall be using two technical terms that sound rather forbidding but have very familiar, even homely, meanings. The first, 'deterministic', indicates a result with a definite fixed, single point—like a forecast that on a given day unemployment will be 5 per cent of the labour force. The second, 'stochastic', indicates that the result will be within a range of figures, with higher chances that it will lie near a central figure and lower chances that it will lie nearer the edges of the range. In other words, in everyday language, 'deterministic' is used to indicate 'a

sure thing' and 'stochastic' to indicate the 'odds on (or against)' a result. We cannot say for sure which horse will win a race, but we can know the odds on any one horse winning. We cannot say what the unemployment percentage will be, but we can say that the odds against the percentage being below, say, 4 per cent are 20 to 1.

We can all grasp what economists call 'deterministic relationships' in real life, where the value of a 'dependent variable' is 'determined' (predicted) by the value of other 'variables': for example, the temperature of a pint of water (dependent variable) depends upon, or is determined by, the original temperature of the water, its volume and pressure, and the amount of heat it receives. By specifying the values taken by the variables-volume, pressure, etc.-we can determine or predict—as a 'sure thing'—the new temperature of the water. If the relationship between the rate of increase in the money supply and inflation were deterministic, we could say that an increase in prices (dependent variable) is determined by the amount of unemployment and the rate of increase in the money supply. Further, if the relationship were deterministic, we could predict as a sure thing the rate of inflation by specifying the values taken by the variables - unemployment, rate of increase in money supply.

'Stochastic relationships' are unknown in everyday language but are very common in everyday life. They involve 'random' variables', like the throw of dice, or drawing a card, or a horse race. In these relationships we cannot determine or predict the value of a dependent variable but we can say something about the probabilities\* or chances that it will fall within a range. Take an example from the real life world of genetics. Suppose the dependent variable is the number of black and white mice in a litter and the other 'variables' are factors in the genetic heritage of the parents. If we have information about the parents, we can say something about the expected proportion of black mice, or the probabilities of getting one or more black mice in a litter. In any one mating (in formal statistical language a 'trial') there may be anything between all-black and allwhite mice in the litter, but 'on average', that is, if we were to observe a large number of matings and calculate the proportion of black mice, we would get an average ratio of say three out

<sup>\*</sup>Indicates a word or term defined/explained in the Glossary, pp. 94-99.

of five: we could say that the probability or chance of getting a black mouse is three out of five. In the more familiar language of sport or politics, an alternative method of expressing the random nature of the number of black mice in a litter is to talk about the 'odds in favour or against',¹ as in horse- and dog-races and general elections; e.g. that the odds in favour of two black mice in a litter of five are 2:3, or in favour of Labour winning in 1977/78 are, say, 60-40.

In economic predictions, we must always speak in terms of the odds for or against. The economist's statements are like: if the price of coffee increases by 20 per cent, the odds in favour of an increase in the price of tea by at least 10 per cent are 10:1; or, if the government imposes an interest-rate ceiling of 10 per cent per annum, the odds against any increase in Building Society funds is 10,000:1.

Another way of expressing probability is to say that, although we do not know what will happen in a single mating or 'trial', we do know what will happen in a very large number. Actuaries cannot say how long you, the reader, will live, but they can state with considerable confidence how many readers out of ten thousand will survive to 70. Probability is a formal way of expressing the proportion of times a given event (say, finding oil or natural gas) will occur in a large number of trials, or experiments, such as oil exploration drilling. An insurance company cannot predict whether your house will burn down, but they can determine the probability of your house burning down. And with this information they can calculate the insurance premium they must charge you in order to cover the risk of your house burning down. Similarly, an economist cannot predict whether your oil well will hit oil, but he can determine the probability of your well finding oil. And with this information he can calculate what the right to drill an oil well is worth to you.

What determines whether you live long or your house burns down?—
conditioning variables

Important concepts in calculating probabilities and using them to predict events and make decisions are conditioning

<sup>&</sup>lt;sup>1</sup> The relationship between the odds in favour of an event (say, three black mice) and probability is that the odds in favour equal the probability of the event occurring divided by the probability that it does not. If the probability of raining tomorrow is 3/5 and of not raining is 2/5, then the odds in favour of rain are 3:2.

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variables\* and conditional probabilities.\* The probability of an event, say your house burning down, depends upon the circumstances under which the trial or experiment is performed. These circumstances are called 'conditioning' variables, in this case whether your house is heated electrically or by gas, whether you store old newspapers by the cooker, and so on. The probability of your surviving to 65 depends on whether you are in good health, your family has a history of heart trouble, and so on. The probability of drawing an ace from a pack of shuffled cards depends on how many cards, including aces, have already been dealt (the conditional probability would lie between one and zero—it is one if an ace is the only card left, zero if all four aces have been dealt, and one chance in 13 if we are drawing the first card). The probability that house prices will rise next year in Birmingham depends on a very large number of conditioning variables: the net rate of migration into Birmingham, the supply of building land, governmental policies, and so on. In each case, the probabilities referred to are conditional probabilities because they depend upon, are determined by, the conditioning variables.

### Life, based on chance, can be-foreseen only as chances

Economic relationships are stochastic, not deterministic. An economist must express his predictions in the form of 'odds': he says, if governmental policy and international trade conditions remain constant (the conditioning variables) there is only one chance in 10 (the conditional probability) that the unemployment rate will fall below 3 per cent. If economic relationships were deterministic, which they cannot be in a world of uncertainty, economists would be able to say that the unemployment rate would or would not fall below 3 per cent. Unfortunately there are economists who say this, and they are fooling politicians (and you) and bringing economics into disrepute. Statements that next year, the gross domestic product (GDP) will be £,100.640 billion, or that manufacturing employment will be 7.347 million persons, or that the money supply will be  $f_{10,260}$  billion, mislead in the extreme the reader who accepts such numbers with all their apparent but spurious decimalised accuracy. What can be said is that if the assumptions underlying these estimates hold, that is, if the values of the conditioning variables do not change, the probability that GDP will be in the range floo to fill billion is o and the probability of GDP being more than £111 billion is 0.05. Similar probability statements can be made about the other variables.

The reader, I am sure, will agree that trying to understand such statements about probabilities of GDP lying in some range is much harder than understanding the simple statement – 'GDP will be . . .'; but the probability statement is at least honest. And, once you understand the ideas involved, the probability statements are not much harder to grasp.

An immediate benefit of such knowledge is that a newspaper report like 'Preliminary figures indicate that last quarter the consumer price index rose by 0.5 per cent' will now receive the yawn it deserves instead of the barrage of political accusations and counter-accusations it would now stimulate. For even supposedly recorded figures, such as price indices, unemployment statistics, and so on are no more than 'random'; that is, there is some probability that the true, but unknown, figure is more than the cited figure and some probability that it is less. To continue our price index example, the probability that the 'increase' was in fact a decrease as low as I per cent might be as probable as that the increase was as high as I per cent. Finally, when you observe that the 'revision of preliminary estimates' of such indices often involves much larger changes than 0.5 per cent, your faith in such evanescent figures evaporates rapidly.

Almost all scientific disciplines have been moving in recent vears from deterministic to stochastic formulations of their theories. Genetics is a stochastic science since genetic relationships depend upon conditional probabilities. High energy physics is a stochastic science because atoms behave randomly: a physicist cannot prescribe the path of a single atom but can say something about the behaviour of large numbers of atoms. Engineering is a stochastic science because machines break down randomly, the quality of materials varies randomly from one batch to another, and so on. The more precise and detailed we try to make our theories, the more we have to express them stochastically. If we merely wish to say that a spring 'will extend' if a weight is added, that idea can be stated deterministically. But if we want to say how much it will extend by adding a 50-gramme weight, the idea must be expressed stochastically. If a scientist repeats an experiment of adding weights on to a spring, he will get different lengths of extension, and will therefore be able to describe his results in terms of probabilities. Economics, far from bringing up the rear of these efforts to refine relationships, has been in the vanguard.

Testing 'sure things' and 'odds on (or against)'

The testing\* of 'sure thing' deterministic relationships is relatively easy to understand. If the hypothetical statement is that, say, an increase in heat (the conditioning variable) raises the temperature (the dependent variable) of an object, and if we heat an object but the temperature does not rise, the statement has been 'tested'; in this case it must be rejected as an inaccurate description of reality.

With 'odds on (or against)' (stochastic) formulations, testing is not so simple. For a start, the hypothetical statements are not in the simple form of: 'If A, then B'. The simplest statements might be of the form: 'If the supply of money is increased by 20 per cent in 6 months, the probability that the rise in prices will exceed 25 per cent or be below 15 per cent in 18-24 months is one chance in five thousand'. Thus, if the formulation of a hypothetical statement is put in terms of the conditional probabilities of occurrence of events, 'testing' the theory involves checking probabilities. We have to calculate from a large number of experiments the probability of the event and compare it with the prediction.

The testing of 'odds' (stochastic) relationships is thus considerably more complex and requires much more data. A predicted relationship cannot be rejected on the basis of a single trial, but only after a period of time with the accumulation of evidence against it. When, on the basis of the evidence, the probability of the statement being consistent with the observed data is small, say, less than one chance in one thousand, we may reasonably conclude that the statement has been rejected by the evidence. In other words, we can then say that the statement is not a useful, or accurate, description of reality because it does not predict.

This distinction between 'sure thing' and 'odds on (or against)' relationships is somewhat exaggerated. In practice, the use and testing of almost all hypothesised relationships must be couched in terms of odds, if for no other reason than to take account of errors of measurement made in observing an event. For example, if 10 people try to measure accurately the rise in the cost of living, they will obtain 10 different numbers.

The same problem arises with most statistics. Errors arise due both to errors made by the observer and to imperfections in the measuring instruments.

These arguments are most important in discussing macroeconomics\*, the economic theory of national income, total consumption by everyone, national levels of investment, etc. Since economics is a stochastic science, and macro-economic variables are observed with error, sometimes large, predictions about the economy can be put only in terms of conditional probabilities, not of the definite occurrence of particular events. Forecasts of macro-economic quantities such as national expenditure on consumption or investment, or national average incomes or prices, or exports or imports, should be in the form that, if government expenditures and the money supply remain constant, the conditional probability that the gross domestic product will be less than £110,000 million is one chance in a hundred; or that the conditional probability that unemployment will be less than 4 per cent or more than 5 per cent is five chances in a thousand. Unfortunately such macro-economic forecasts by government (or private) economists are rarely put in this form but in the more impressive but spurious form of single figures.

The conditioning variables underlying the forecast must be clearly indicated if the prediction is to be understood. It is vitally important for the general understanding of economic pronouncements to stress the conditional and probabilistic nature of macro-economic forecasts. Thus, if the money supply were to increase, in the above example, the current forecasts of gross domestic product and unemployment are no longer correct statements. The new statement might be that with an extra 5 per cent increase in money supply, the probability that gross domestic product will be more than £112,000 million is one chance in a hundred, and that the probability of unemployment being more than 5 per cent is now only one chance in a thousand.

With these preliminaries completed, we can now discuss the roles of econometrics and show how to interpret economic predictions and forecasts.

### III. ECONOMETRICS: THE BRIDGE BETWEEN THEORY AND REAL LIFE

The headmast to Econometrica, a journal of econometrics, states that econometrics\* is concerned with 'the advancement of economic theory in its relation to statistics and mathematics'. In the sense of the application of statistical methods in measuring economic variables, econometrics has a venerable history almost as old as economics itself; an early example is Sir William Petty's Political Arithmetick published in 1690. Two dates, 1930 when the Econometrics Society was formed, and 1046, the beginning of the post-war period, mark major watersheds in the development of the discipline. Until 1930 econometrics was seldom concerned with little more than measuring a few economic variables, usually the prices and quantities of goods traded over a period. Occasionally attempts would be made to 'test' economic relationships, i.e. to compare an economic prediction with actual events. Professor G. J. Stigler, for example, attributes the first 'estimation' of a demand equation to Charles Davensant, who published his work in 1699.1 This work can be regarded as a pioneer attempt to test the idea that an increase in price reduced the quantity demanded. But there were two major stumbling blocks to more extensive testing.

One was that the theory of statistics itself—the theory of how to relate ideas to events in a stochastic, not a deterministic, world—was incomplete. Another was that the ideas of 'hypotheses'\*, 'theories'\* and their 'tests' were understood only imperfectly. The methodology of scientific inference was in its infancy.

### The formative years

1930 marks the beginning of econometrics as we know it today. From then we can date the shift from a little measurement and scattered examples of casual testing of ideas towards the development of economics as a stochastic science, which must concern itself with random variables, chances of occurrence, and the 'odds in favour of' (or against) events.

1946 marks the beginning of the post-war period during which time econometric 'facts' or data were substantially improved and the scope of the science extended. This is the

<sup>&</sup>lt;sup>1</sup> Essays in the History of Economics, University of Chicago Press, Chicago, 1965, p. 213.

period during which econometricians discovered how to identify the effect of a specific variable on another by using data generated not by carefully controlled experiments, but by the world itself, that is, by published statistics of national income, investment, consumption. In short, the econometrician had at last discovered a way of overcoming (sometimes at least) his age-old handicap of not being able to experiment. The advantage of the natural over the social scientist was narrowed significantly.

A related and crucially important development was the ability through computers to handle large numbers of variables which interact with one another in a very complex manner. For example, the numerous recent econometric studies on the demand for and supply of (natural) gas and petroleum in the US would not have been physically possible even thirty years ago.<sup>1</sup>

By these developments yet another advantage of the natural scientist, his ability to control the environment of his experiment, was diminished. In both cases, the econometrician was able to compensate in some measure for his inability to experiment by developing more sophisticated statistical tools.

Econometrics is thus the bridge between theory and fact in two senses. First, it is the tool by which economic theory can be tested. And, second, it is essential in deciding economic policy.

From sham to reality—econometrics and testing economic theory

The claim of economics to be a science must be based on its method. The scientific method is, very simply, the procedure by which ideas about how the world functions are continually tested, so that theory is confronted with reality. The more severe and challenging the test, the more we learn about our discipline, whether the idea under test is rejected or not. The short-run objective of every scientist is to try to refute the existing, or currently-entertained, ideas; he tries to test and if possible reject the conventional wisdom. If he succeeds, we know we must find other explanations. If he fails, our confidence in the prevailing view is increased.

<sup>&</sup>lt;sup>1</sup> Only one example of many in the literature is: Professors E. A. Hudson and Dale W. Jorgenson, 'US Energy Policy and Economic Growth, 1975-2000', *The Bell Journal of Economics and Management Science*, Autumn 1974, Vol. 5, no. 2, pp. 161-514.

Consequently, the fundamental role of econometrics is to specify the procedures required to test economic ideas. There are several aspects. Given that economic occurrences are best described by stochastic relationships but that most conventional economic theory is put in deterministic form, the first task of econometrics is how to transform spurious deterministic 'sure things' into realistic stochastic 'odds'. This is not easy but, until we can translate economic theory into a form which can be applied to what we observe in real life, it is merely an intellectual exercise with no useful relationship to the real world.

What is more fundamental to life than bread? Suppose the Able Bakery wants to know how much the demand for its bread will fall if it raises the price. If the price is increased by 5 per cent, some customers may not change their consumption of Able's bread very much at all, others will stop buying it altogether, and the rest will change their consumption somewhere in between. The important question for Able Bakery is not whether there will be a decrease, but by how much demand will decrease. Further, it knows that, from week to week, bread sales vary 'randomly', that is, one week it sells a thousand loaves, the next week 950, the week after 1,045, the week after that 995, and so on, but that 'on average' it sells a thousand loaves a week at 20p a loaf. What it wants to know is: If the price of its bread is now 21p per loaf, how many loaves will it sell 'on average'?

For the econometrician to bring economic theory to bear on this problem, he must express it in a form which takes into account the random variation in the sales of the Able Bakery's bread. The relevant formulation of economic theory must be able to cope with such statements as: if the price of bread is increased, average consumption will fall. Further, large sales of bread in any week (say, more than 1,100 loaves) will be more unlikely than before, e.g. before the price change the bakery expected to sell as much as 1,100 loaves only one week in 10 (the probability is one in 10), now it expects to sell that much only one week in 20 (a probability of one in 20). Small sales of bread, say, less than 900 loaves in a week, are now more likely. The conditional probabilities of selling various amounts of bread have been changed by a change in the conditioning variable, price.

A further problem is that while the Able Bakery is interested

in the effect on demand of increasing the price, the econometrician is aware that many variables other than price affect quantity demanded, such as consumer incomes, the prices of other goods, family size, age distribution of the population, etc. If all these other variables are not going to change in the near future, and if all the Able Bakery is concerned about is the change in demand to a change in price, then the econometrician can ignore these other conditioning variables. But if it is known. for example, that the price of potatoes is going to fall very shortly, then the econometrician must allow for the resulting effect on the demand for bread. In the real world we seldom observe only one conditioning variable changing; the econometrician must therefore isolate the effects of each conditioning variable on the dependent variable. While the physical scientist is usually able to isolate the effects of each of his conditioning variables by the way in which he designs his experiments, the economist must use nature's own, and by no means optimally designed, experiments and rely on sophisticated statistical tools to disentangle the separate effects of each conditioning variable.

The reader may be aware of the claim that the physical sciences are experimental, but the social sciences are not. This is not the true distinction, for both are experimental; the advantage of the physical sciences is that they are more able to rely on experiments controlled by the scientist himself, not on 'experiments' generated by others for wholly non-scientific reasons. Thus, no politician is likely to take seriously the notion of running a controlled experiment with variations in the money supply, even though evidence generated by it might settle a number of politically disputatious issues such as the relationship between interest rates and the rate of change of the money supply.<sup>1</sup>

A more difficult situation is where a conditioning variable that has not changed in the past is expected to change in the future. Trying to predict the dependent variable under these circumstances is often impossible. It poses the most formidable challenge to the econometrician's mastery of both economic theory and the procedures of scientific inference. If a scientist has always observed the relationship between heat and the

<sup>&</sup>lt;sup>1</sup> [Some socio-economic experiments may be technically feasible, for example with a type of reverse income tax in New Jersey, a school voucher in California, and a housing voucher in Australia. – ED.]

temperature of boiling water at a given constant pressure, it is hard to predict the precise effect on the boiling temperature of water if the pressure is changed. Similarly, if the price of potatoes has not been observed to change, it is difficult to predict the precise effect on the demand for bread when it does change.

### Loose (economic) laws and precise (econometric) results

Much 'sure thing' deterministic economic theory leads to relations between variables which are too vague or general to permit rigorous testing and use of the theory. The econometrician tries to create a more refined result out of loose economic rules. It is not enough to say that if the price of a good rises, consumption will fall. We have to be more specific, or precise, about how much it falls. Does it fall proportionately to the rise in price? Does the extent of the fall depend on the level of the price before the change? Is consumption expected to fall immediately, or after a few weeks?

The econometrician has had to fill the gap between loose ideas and precisely stated hypotheses by recasting the hypothesised relationships in terms of a specific mathematicallyformulated model. Reformulation in mathematical form is necessary if hypotheses are to be tested with rigour. Consequently, the econometrician must thoroughly understand economic theory so that the specific formulations he creates are useful for testing economic conjectures. The analysis of the relationship between quantity demanded and price is an excellent example. The objective is not simply to write down any specific form of the relationship, i.e. any mathematicallyformulated model, but to specify a mathematical model which satisfies all the requirements of the theory. Current practice is in marked contrast to earlier efforts in which the mathematical models used to test economic theory violated at least some of the requirements of the theory. Such models obviously cannot provide a valid test of a theory. For example, models of the relationship between the quantity demanded and the price of a good (what economists call the demand equation\*) must satisfy an 'adding-up criterion', that is, the sum of quantity demanded multiplied by the respective prices of all goods purchased must add up to the consumer's income. This adding-up criterion must be satisfied for any group of prices

the consumer might face. Early models of demand equations often did not satisfy this criterion.

The formulation of a mathematical model of an hypothesis involves specifying the relationship between the variables of interest in terms of 'coefficients'\*. Essentially, each coefficient indicates the weight to be attached to the effect of a conditioning variable on the dependent variable. Different values given to the coefficients mean different weights attached to the effects of each of the conditioning variables. When the right numbers are substituted for the coefficients we can calculate, for example, that 40.1 tons of potatoes will be demanded if the price is f.6.00 per ton and average consumer income is f.400per year. Another way to say this is, given information on the actual amounts of potatoes demanded, the price, and so on, we 'solve' the abstract mathematical model which relates quantities of potatoes to price, etc., by assigning the required numbers to the coefficients. We assign the numbers so that, in our model relating potatoes to price, if we substitute the amount £6.00 for the price variable we get as 'answer' 40.1 tons of potatoes. But, once the coefficient values are known, we can use them to answer such questions as 'How many tons of potatoes will be demanded if the price is £5.00 per ton and the average income is £800 per year?'; or, '... if the price is £9.00 per ton and the average income is only £300 per year?'

### Institutions affect the application of theory to real life

The pure theorist usually finds it convenient to ignore the details of existing institutions, such as banks, firms, laws of property rights,\* (laws which specify how and to what extent an individual can use his property), and so on, when developing theoretical ideas.<sup>1</sup> Econometricians, however, must have a

This statement is no longer strictly true. One of the most exciting developments in economic theory is the attention economists are once again paying to the analysis of institutional arrangements. Economists are now endeavouring to explain the reasons for differences in economic institutions and to explain the effects of such differences on economic behaviour. For example, economists are analysing the behaviour of governments, agencies, and bureaucracies by modifying old tools of analysis and developing new ones. So-called 'non-profit' and charitable institutions are now under the economist's scalpel. The economic implications of labour-managed firms and the role of the firm in socialist economics are now receiving attention (B. Chiplin, J. Coyne, L. Sirc, Can Workers Manage?, Hobart Paper 76, IEA, 1977.) And finally, the entire process of drawing legal contracts is bringing together the economist and the legal expert. (If the reader pursues some of the recommended reading listed at the end of this Paper, he will receive an excellent introduction to this material.)

sound knowledge of the institutional details, in addition to their theory, if they are to apply economic theory to real-life problems. Institutional knowledge is needed to formulate the models correctly, to incorporate various constraints imposed by the institutions, and to be able to evaluate the effects of possible changes in the institutional arrangements. Thus, the imposition of price ceilings will alter the way in which a market functions. The inability to sue for breach of contract introduces elements of risk and a larger need for market information into the analysis of supply and demand. The recent change in UK banking regulations altered the relationship between the commercial banks and the Bank of England and so the availability of credit.

Another aspect of this need for institutional knowledge is a thorough understanding of the way in which the data were collected and the extent to which they represent measurements of theoretical concepts. That a statistic is labelled 'consumption' or 'income' does not necessarily mean that the numbers measure what economists understand by these concepts. For example, a farmer's consumption of his own produce is part of his income, a salesman's use of his own firm's products is also part of his income, while neither is reflected in national income statistics. Statistically much more important is the exclusion from national income statistics of the contribution of housewives to real (as opposed to officially measured) national income. The very large amount of this contribution becomes apparent to the government official only when household activities are brought into the purview of the tax authorities, i.e. when a mother enters the officially recorded labour force and hires someone else to do the housework. In reality, all that has happened in such a transaction is that the housewife has changed jobs, but there has been an increase in national income only if and to the extent that she is more productive in the new job than the old. But the official statistics would record an increase in employment of two and an increase in national income equal to the sum of the two women's officially recorded incomes.

### Disentangling cause and consequence

In the introduction to this section I indicated that the most important innovation by econometrics was the concept of identification\*—the procedure by which relationships between

two variables can be isolated from complex relations among large numbers of variables. The need for 'identification' arises because economists usually cannot experiment like the natural scientists.

Loosely stated, economic theory predicts that if the price of a good increases, the amount demanded will fall. Suppose you are given two sets of numbers: one is the price of wheat in England for various years during the 19th century; the other is the corresponding amounts of wheat sold at those prices. You discover, on looking at these figures, that in some years prices rose and the quantity sold fell; so far so good. But, on looking further, you see that in other years in which prices fell the quantity fell as well; and in yet other years prices either fell or rose, but quantity sold did not change. Clearly, something is wrong. Should we reject the conjecture that an increase in price reduces quantity demanded? The answer is: not yet, for testing is not so easily accomplished. Let us reconsider our real-world-produced data.

Economic theory also predicts that if price rises the quantity supplied will rise. But our data are not consistent with this hypothesis either. However, economic theory predicts that, in the absence of constraints on trade arrangements such as price ceilings, trade will take place when quantity demanded equals quantity supplied; in technical terms mutual adjustment between supply, demand and price will tend towards equilibrium. Therefore, what we have observed are prices and quantities traded, and the prices are those for which the quantity demanded equals the quantity supplied. In fact, we have observed neither a demand relationship (or equation) nor a supply relationship (or equation). If this is all the information we have, we are in trouble, for there is no way of disentangling the demand equation from the supply equation in our mathematical model of this market.

Before we see how this apparently hopeless situation can be saved, let us consider what would have happened if someone had run an experiment. Suppose a 19th-century economist were given control over the entire wheat supply. We suppose he sets a price for wheat and records the amount demanded. The

<sup>&</sup>lt;sup>1</sup> In terms of the mathematical model of the wheat market, there are two relationships (or equations), a supply equation and a demand equation. Market equilibrium, at which trade occurs, is expressed in terms of the model as the 'solution to a pair of simultaneous equations', that is, the model determines the price at which quantity supplied equals quantity demanded.

next year he repeats the experiment with a new price, and so on. Under these conditions we will observe a demand equation, a relationship between quantity demanded and price. Alternatively, our experimenting economist could have set a price at which he was prepared to buy all wheat supplied and measured the amount supplied. In this way he would be able to observe the supply equation for 19th-century English wheat farmers.

Let us return to our econometric problem of trying to determine the relationship between quantity demanded and price. Economic theory predicts that the demand for wheat depends not only on price but also on the incomes of the consumers, the prices of other goods, and so on. Suppose we discover that, although we cannot obtain measurements on the variables affecting consumption other than income, we do have evidence that they remained unchanged over the relevant period. Thus, over this period we have two variables affecting quantity demanded, price and consumers' incomes.

Next, we examine conditions on the supply side of the market and discover that everything theory predicts would affect supply, except the weather, remained constant. Thus, we have only two variables affecting quantity supplied, price and the weather.

In this example, nature has been kind for we have a very simple situation involving only five variables (the quantity of wheat supplied and demanded, price of wheat, incomes, and the weather) and four sets of information or data, price of wheat, quantity of wheat traded, income, and the weather. Add to this the information that there were no obstacles to the market being in equilibrium in each period, so that quantity demanded equalled quantity supplied, and our problem is nearly solved. In the technical language, we say that the demand and supply relationships are 'identified'.

Now we can see more clearly the advantage of the natural (experimenting) scientist over the social (non-experimenting) scientist. The major objective of the natural scientist in designing his experiment is to make sure that his observed relationships are identified. The economist has to discover whether 'nature' performed an experiment with this desirable

<sup>&</sup>lt;sup>1</sup> To keep the example simple and suppress unnecessary details, I am assuming that, while the experiment is being run, there is no change in population, in its income, in the prices of other goods, etc. In short, the other 'conditioning variables' remain constant.

property. If so, all is well, but if not, there is nothing the economist can do; the available evidence cannot be used to test hypotheses about demand or supply, nor to make predictions about the effects of changes in price or income on the quantity of wheat traded. If the relationships are *not* 'identified', *nothing* can be concluded from the evidence.

All that remains is the technical problem of assigning numbers to the unknown values of the 'coefficients' in the mathematical model: the numbers which enable us to say that 995,643 bushels of wheat will be demanded if the price is 6 shillings a bushel and each consumer's income is £20 per year, or if the price rises to 6s 6d only 994,256 bushels of wheat will be demanded. In deterministic models assigning numbers to the coefficients is known as 'solving the equations', and in stochastic models 'estimation'\*.

In our simple example, the demand equation was 'identified', because we were able to combine economic theory with enough quantitative information to be able to relate quantity demanded to the price of wheat. If there had been no change in the weather and therefore no change in the amount of wheat supplied at all possible prices, we would not have been able to 'identify' the demand equation; we would have been unable to predict how quantity demanded was related to price.

We see from this example that, because the amount of wheat traded in each year depended on consumer incomes and the weather as well as price, we could observe that with prices up, the quantity traded might be up, down or unchanged. As a result of our efforts in identifying the demand equation, the 'estimation' of our mathematical model enables us to predict the change in the quantity of wheat demanded to a change in incomes, the change in quantity supplied to a change in price, and the effect of weather on the production of wheat.

### The parable of the Russian peasants

This brief discussion about the problem of identification—the problem of how to recognise a specific relation between a pair of variables within a complex set of variables—indicates that the task of relating theory to practice is fraught with many difficult and subtle traps for the unwary. Another aspect of this general problem is the question: when does an observation that two happenings tend to occur together imply that one causes the other? or merely accompanies it, possibly as con-

sequences of a common cause. Consider this (apparently true) story:

'There was once a cholera epidemic in Russia. The government, in an effort to stem the disease, sent doctors to the worst-affected areas. The peasants of the province of S——— discussed the situation and observed a very high correlation between the number of doctors in a given area and the incidence of cholera in that area. [i.e. more doctors were observed in cholera areas than elsewhere]. Relying on this hard fact, they rose and murdered their doctors.'

To us, perhaps, the Russian peasants acted foolishly. What they did was to form an idea about the joint occurrence of doctors and cholera, observe some evidence in support of the hypothesis, and then act in accordance with their incorrect (but as yet unrejected) idea. What might they have done which would have been more sensible? They should have tried to test their idea about the relationship of doctors and cholera by either observing more carefully that cholera arrived before the doctors, or by sending doctors into a cholera-free village and observing what happened.<sup>2</sup>

The purpose of this story is to show that if you observe two events occurring together, the association does not necessarily imply causality. The observed relationship may be due to chance—a random event; or it may be that both events are affected by some outside event. A continuous increase in the money supply, for example, will create inflation and raise the interest rate on bonds. The increase in the interest rate does not cause the inflation, even though high interest rates are associated with inflation.

Consider the relationship between investment and interest rate in the capital goods market, i.e. the demand for and supply of capital goods. The demand equation is the relation of the demand for capital goods (investment) to the interest rate. The supply equation is the relation between the supply of capital goods (equipment, buildings, etc.) and the price of capital goods. But both demand and supply equations depend on other variables in the economy besides the interest rate, so that a

<sup>&</sup>lt;sup>1</sup> Professor Franklin M. Fisher, The Identification Problem in Econometrics, McGraw-Hill, New York, 1966, pp. 2-3.

<sup>&</sup>lt;sup>2</sup> The astute reader might at this point wonder whether politicians and those Russian peasants are really so different – both have taken drastic and precipitate action on the basis of casual observation and with no thought to testing the hypotheses used to justify their behaviour.

simple relationship between interest rate and investment is not likely to be observed. We may observe investment spending rising with higher interest rates, and vice versa, as well as apparently no relationship at all. The situation is entirely analogous to the example of 19th-century wheat. Some of the other variables which affect both the demand for and supply of investment goods, and which can prevent us from observing a simple relationship between investment demand and interest rate, are: expectations about future profits which in turn depend upon expectations about prices and costs, technological changes in the capital equipment industry, the exchange rate, domestic and foreign trade restrictions such as quotas and tariffs, and so on.

What this example illustrates primarily is that intuition and casual empiricism, far from being simple proxies for econometric analysis, can be grossly misleading. This idea is even more important when trying to relate current profit levels to current investment. Indeed, other than lowering the cost of borrowing for investment, current profits have little to do with current (as opposed to future) investment levels.

The short and the long (term) and the tall (story), or Why the General Secretary of the Labour Party went wrong

A letter to *The Times* from Mr Ronald Hayward, the General Secretary of the Labour Party, illustrates the confusion:

'... for the 12 months, fourth quarter 1971 to third quarter 1972, net company profits rose by 26.2 per cent. But investment in manufacturing fell by 2.3 per cent in cash terms and no less than 14.7 per cent in real terms . . . I think these figures illustrate my point that private investment is failing the nation.'

This quotation suggests that Mr Hayward subscribes to the idea that an increase in current profits indicates a permanent increase in demand so that investment expenditures 'ought' to be increased, even if businessmen generally do not take this view. Plainly, a current increase in profits does not necessarily indicate a permanent increase in demand. The increase could be due to a partial recovery from previous low profit levels and firms might still have excess capacity; an analysis of expected conditions may indicate that the current profit increase is temporary; or future conditions may be so uncertain

<sup>1</sup> R. G. Hayward, The Times, 26 February, 1973.

that firms find it optimal to 'wait and see'. Extensive and sophisticated analysis would be needed before we could reasonably conclude either that firms were not maximising profits by their behaviour, or, even if they were, that an increase in investment would be 'socially desirable'. For example, assuming that the lack of investment was consistent with profit maximising behaviour, a government-enforced increase in investment might lead to an increased rate of inflation, followed by excess capacity and idle resources, including labour. In short, government action based on the observed association of low investment with high profits could increase the severity of the business cycle, not diminish it. In effect, without knowing whether the relationship between investment and profit rates is identified, one cannot draw any valid conclusions from such evidence.

This quotation illustrates a further pernicious aspect of such casual observations as those of Mr Hayward. He observed only one year; why not at least the whole post-World War II period, not to mention the entire statistical history of profits and investment? For example, in the post-World War II period alone, investment was up with profits up for the years 1949-51, '53-'55, '57, '60, '61, '64, '65, '68, '70, '71, but investment was down with profits up for the years 1959, '62, '63, and, of course, '72, or investment was up with profits down for the years 1952, '56, '66, and '69, and so on. Clearly, the situation is entirely analogous to the wheat example. Mr Hayward in this quotation engaged in the practice of citing only evidence which agreed with his claim and ignoring that which did not. When discussions about economic events are carried on in this fashion there can never be any resolution to the argument. This is why neither side in a politicallymotivated debate convinces the other. We now have part of the answer to the questions posed in the Introduction.

I hope this analysis demonstrates the potential harm to the economy of pursuing policies based on such a cursory examination of transitory evidence. What is astonishing is that, for many people and almost all politicians, such impressionistic statements, made in all quarters, are held to be superior to evidence obtained by applying a carefully formulated theory to all the available data over a period. One explanation, of course, is that the policy-maker, unlike the scientist, is primarily interested in the data which support his hypothesis, not those

which are inconsistent with it and hence which would cast doubt on the usefulness of his theory.

### Galbraith's missing evidence

To illustrate the role of econometrics in testing hypothetical statements or ideas about how the world functions, let us take an example from Professor J. K. Galbraith's attacks on what he presents as 'conventional economic wisdom' in *The New Industrial State*.¹ To the non-economist (and even to many economists) he writes plausibly and entertainingly, but his ideas have been the subject of more public discussion than rigorous testing. Into this breach stepped Professor Harold Demsetz with an examination of Galbraith's assertions which provides a telling example of the role of econometrics in the testing of hypotheses.²

The first hurdle Professor Demsetz faced was that 'Galbraith's lively prose seldom allows its author a clearly testable hypothesis'. In short, his immediate task was to reformulate Galbraithian notions in a form suitable for testing. First, 'technostructure-oriented firms', said Galbraith, 'sacrifice profits in order to accelerate growth of sales'. Second, such firms are able to achieve more stability in their operations because they can control prices and output through the monopoly control of their industries and by 'creating' demand through advertising.

Professor Demsetz examined data on 375 industries in the USA for 1958 to 1970, the maximum period over which all the data were available. He considered three alternative measures of instability of operations and four alternative measures of the degree of 'technostructure orientation'. He also considered several alternative formulations of the two hypotheses. The result of Professor Demsetz's econometric analysis is, in his own words:

<sup>&</sup>lt;sup>1</sup> Houghton Mifflin Co., Boston, and Hamish Hamilton, London, 1967.

<sup>&</sup>lt;sup>2</sup> 'Where is the New Industrial State?', *Economic Inquiry*, March 1974, pp. 1-12. Fortunately, there is usually someone willing to test our ideas and the best tests often come, not from the originator of an idea, but from other scientists. I do not think Professor Galbraith has ever rigorously tested his own ideas. The economic profession is in Professor Demsetz's debt.

<sup>&</sup>lt;sup>8</sup> *Ibid.*, p. 1.

<sup>&</sup>lt;sup>4</sup> *Ibid.*: technostructure-oriented firms are firms which utilise high levels of technology and high rates of expenditure on capital relative to labour, e.g. oil companies or IBM or ICI.

'The only conclusion permitted by this investigation is that Galbraith's notions are remarkably consistent in their inability to find confirmation.'

Professor Demsetz is to be congratulated on a cryptic understatement of his results. I have never seen a pair of hypotheses rejected by the data so completely and so extensively.

# IV. ECONOMIC FORECASTING VERSUS PREDICTION—SCIENCE OR ASTROLOGY?

An economic forecast, whether in micro- or macro-economics, is really saying 'what will happen  $if \dots$ '

- What will happen to the supply of rented housing if a ceiling on rents is enforced?
- What will happen to the quantity and price of wheat traded if a new strain is introduced?
- What will happen to the interest rate if the money supply is increased?
- What will happen to the price of tea if the price of coffee increases?

Forecasts are by their nature 'conditional': they depend on the circumstances surrounding the situation—the 'conditioning events'. The supply effect of a rent ceiling depends upon the existing conditions in the housing market. Is there excess housing capacity? What are the laws determining the property rights of landlords and renters? And so on. The effect of an increase in the money supply on interest rates depends on many other related variables in the economy: whether there is inflation; whether there are unemployed men and machines; the size of government expenditure; taxation policy; whether the exchange rate for the £ is fixed; foreign interest rates; expectations about future prices and interest rates, etc.

Secondly, economics as a stochastic science must concern itself with the *chances* of an event happening, the *odds* in favour or against, the *probability* of occurrence. The type of statements which can be made are: If current circumstances in the tea market remain unchanged (this statement summarises the 1 Op. cit., p. 11.

'conditioning events'), and if the government pursues a policy of non-interference in the tea market, the odds in favour of the price of tea rising by at least 2p per pound are 3 to 1 and the odds against a price fall are 10 to 1.

This is an example of a forecast of the effect of a policy decision: in this case the decision is not to interfere. We also see from this example that a forecast has three important aspects: specification of the circumstances on which the forecast is based; application of a theory to the problem; statement of the result in terms of conditional probabilities, that is, giving the odds in favour assuming that the circumstances remain as stated. Forecasts are merely statements about the probability of a result occurring, and their usefulness depends upon the correctness of the theory used and upon the 'accuracy' of the assumptions about the underlying circumstances. If the theory is wrong, that is, it would be rejected if tested, or does not apply to the given problem, the forecast is invalid; the statements about the odds in favour are incorrect. Secondly, if the assumed circumstances change, the forecast is invalid. For example, suppose we forecast that if there is a 5 per cent increase in government expenditure, the odds in favour of a decrease in unemployment to 4 per cent are 4 to 1, assuming all existing circumstances in the economy remain unchanged and the money supply continues to grow at 6 per cent per annum. If our theory, which we use to relate unemployment, the money supply, and government expenditures, is incorrect, the odds in favour may not be as stated. Alternatively, if the money supply grows at 8 per cent instead of 6 per cent, then again the statement of the odds in favour are incorrect. The odds are now, say, 10 to 1.

# Economists/econometricians cannot predict political (or other exogenous) behaviour

Let us suppose a business man or the government of the day asks for a prediction of, say, next year's gross national product (GNP). They do not want a conditional forecast; they want to know what GNP will be. The economist can provide a prediction, an unconditional forecast, but it is not very reliable, even if he restricts himself to a prediction of the chances of getting various levels of GNP. The reason is quite simply that, in order to make a prediction of GNP, the economist must 'predict' the future values of other variables representing the

circumstances in which a conditional forecast is made. Thus in the example about unemployment and the money supply, the economist must 'predict' the future rate of growth in the money supply in order to be able to predict odds in favour of various unemployment rates. But here's the rub! We do not know how to predict such variables which are in the control of political (or other) forces 'outside' the economic system. Economists and econometricians have no theory explaining such variables. All our theory can do is to show us how to relate our variables of interest to business or government, like GNP or unemployment rates, to other such 'exogenous' variables, like the money supply,¹ which, as it were, drive the economy from the outside, that is determine the values of GNP and so on, but are not themselves determined on the inside by the economy.

What is worse is that these exogenous variables are not random variables either. We cannot, except by guessing, specify the odds in favour of a change in the money supply or in government expenditure. If we could, that is, if government expenditure were a random variable, we would be able to give odds in favour of changes in GNP by using our theory to relate government expenditure to changes in GNP. If we knew with confidence what government policy is going to be, we could predict with equal confidence the odds in favour of given amounts of unemployment, and so on. But we cannot know what government policy will be. Nor can we have very much confidence in government predictions of their policy, since they quite naturally reserve the right to change their policies without notice.

One of the major advantages of micro- over macro-economic forecasts is that the 'exogenous variables' for micro-problems, which are mainly laws of property rights, institutional details—such as the banking system, transportation facilities, available technology, and so on—are either constant for long periods or change very slowly and steadily. In contrast, macro-policy variables—such as government expenditures and the money supply—change frequently and unpredictably.

<sup>&</sup>lt;sup>1</sup> These statements in the text about the *money supply* being 'exogenous' are far too strong: what is exogenous or unpredictable, in the sense of observing no rational or explicable rules, is central bank behaviour, for example, the policies of the Bank of England or the (US) Federal Reserve: it is the behaviour of politicians or their officials that is 'exogenous'.

Very simply, we conclude by saying that conditional forecasts are scientifically useful statements, whereas predictions are only as good as our guesses about the future values of such exogenous variables as government expenditure or the money supply. Since we have no way of evaluating the odds in favour of our guesses being correct, we have no way of setting odds in favour of our predictions. Economic predictions are guesses, although 'educated' guesses.

Macro, misbegotten son of Micro—or the misuse of index-numbers So far, the loose definitions of micro- and macro-economics have served us well. What, more precisely, is the connection (and lack of it) between micro- and macro-theory and the difference between them?

Strictly, or logically, we should be able to derive macrofrom micro-theory. Micro-theory is concerned with the 'small-scale' behaviour of individuals and firms within and between markets. Macro-theory is concerned with 'large-scale', 'aggregate' variables like national income, investment, total consumption, and so on. If we have a theory about the way in which individuals behave, then, it might seem, macro-relationships could be obtained by 'adding up' the individual actions to get economy-wide totals, or 'aggregates'. Aggregate consumption (a macro-variable), for example, is nothing more than the sum of everyone's consumption of all goods and services. Industrial investment is the aggregation or 'adding up' of the investments by individual firms or other organisations. National income is the aggregation or 'adding up' of everyone's income.

There is a weakness in this method. Although we can add expenditures in money terms, we cannot add physical/technical items of consumption or investment. We can add 20p worth of apples to 25p worth of oranges, but we cannot add apples and oranges. We can add thousands of pounds of investment expenditure on equipment of varying kinds, but we cannot add a machine tool to a printing press. Such difficulties are solved in economics by 'index numbers'\*, abstractions which enable us to represent a 'quantity' of investment, of consumption, etc. The basic idea is that if the index number, say, doubles, all the physical quantities of the individual items in the index double; for example, the number of printing presses of a given type, the number of machine tools, tons of bolts, tons of steel, and so on. Thus, all macro-variables are index numbers.

This is not as dubious as it sounds, for economists are always dealing with index numbers, even in micro-economics. The market for wheat has to be discussed in terms of index numbers because there are different varieties and qualities of wheat, and each quality of each variety has its price. Consequently, in order to discuss the wheat market, an economist has to define a price index and a quantity index for wheat. If he were to forecast an increase in the 'price' of 'wheat' of, say, to per cent, he is forecasting a to per cent increase in the prices of each quality and type of wheat. However, if it is necessary for some purpose to distinguish between different types of wheat, the economist must dis-aggregate ('separate out') the wheat market into its components and define separate indices for each.

Macro 'variables' differ in degree but not in type from micro 'variables'. Both are index numbers, but macro-variables involve aggregations over many more different items than micro-variables. Micro-indices might represent individual 'shirts', or cotton materials, or carbon steel, or even ferrous products; macro-variables will aggregate all shirts, food, health care, shoes, holidays, and so on. It is the very wide spread of types of commodities in macro-indices which make their use dangerous, not that they are indices. The danger lies in the (usually implied) assumption that the components of the index move proportionately. For if the components do move divergently, the index no longer represents the aggregation of the individual items. We may label this difficulty the 'index number problem'.

Let us suppose we have agreed on the choice of index numbers to represent our macro-variables. We now come to an extremely difficult problem—indeed, as yet unsolved, except for some particular cases. Suppose we know the relationship between quantities demanded and the incomes of individual consumers in the 'shirt', 'potato', 'health', 'car', or other markets. The question quite simply is: How can we use this information to obtain the relationship between the *index* of aggregate consumption and the *index* of aggregate income? Most of what economists know about this problem is negative, that is, they know when you *cannot* derive a simple (or easily described) relationship between aggregates, even when the micro-relationships are themselves very simple. In general, this difficulty can be characterised by saying that the two

macro-indices do not provide enough information. One aspect of this problem is that the observed relationship between, say, an index of consumption and an index of income will change ('shift', as economists say) with changes in the distribution of income, i.e. the variation of income over the population, even if the general level remains constant. For example, if with a given distribution of incomes, the relationship between the observed indices of consumption and income were such that each 10 per cent increase in income raised consumption by 8 per cent, a change in the distribution of income might alter the relationship between the indices so that each 10 per cent increase in income raised consumption by only 6 per cent. In such circumstances, if one wished to forecast changes in the index of consumption one would need to know not only the change in the index of income, but also the change in the distribution of income and how such changes would affect the consumption index.

Another important difference between micro- and macrorelationships is that whereas micro-relationships are usefully treated as being independent of each other, macro-relationships cannot. Consider a single consumer deciding how to spend his income. In micro-analysis we may ignore the fact that his demand for goods provides, indirectly, a demand for his own labour services—to the extent that the farmer consumes his own food, the solicitor handles his own legal affairs, the businessman buys his firm's products. In macro-analysis, however, we cannot ignore the fact that total demand by all consumers directly affects the demand for their combined labour services. Each individual in an economy is a consumer and a provider of labour and savings. Individual decisions to work less, for example, directly affect individual decisions about spending and saving. In macro-models the aggregate effects of these spending and saving decisions affect decisions about work, which in turn affect decisions on spending and saving.

Macro limitations—or, To aggregate or not to aggregate?

The power of macro-economic analysis, its usefulness, lies in this dependence between aggregate relationships. Macroanalysis, by sacrificing the details of micro-markets through aggregation, is able to focus on the interaction between consumption and work, saving and investment, money and output. Macro-analysis, therefore, is a powerful tool for handling some problems of special interest to politicians, but a dangerous one, as we have seen and shall see.

One of its chief dangers is to confuse a macro-problem with micro-problems, or at least to ignore the micro-aspects of a macro-problem. A truly macro-problem is one in which the macro-indices accurately represent the aggregates because the real components of the index move in the same way: for example, a proportionate under-employment of all resources, not only labour, but also capital and materials and energy, is a situation we might loosely describe as a general downturn in business activity. Another requirement of a truly macroproblem is that the situation must be capable of being analysed in terms of macro (aggregate)-variables only, that is, we do not need to supplement our information on aggregate income, consumption, etc, with information on the individual variation of income and consumption over the population. With a 10 per cent increase in aggregate income, it has been found that the consumption of some goods like food normally increases by less than 10 per cent, whereas for other goods like cars consumption increases by more than 10 per cent. Consequently, even with a 10 per cent increase in everyone's income, the proportions of items in the consumption aggregate shift, so that the index is no longer representative of total consumption. For small changes in income, these differential effects can be ignored.

One way of handling a problem of this type is to 'disaggregate' macro-variables, that is, to decompose the total into sub-totals. Total consumption can be divided into household goods and food, services, cars, durable goods like washing machines, and housing. By moving towards aggregations composed of fewer varieties of items, the 'index number problem' can be mitigated. But this approach has a serious drawback because very quickly the number of relationships becomes so large that even the largest of modern computers cannot 'solve' or 'estimate' the system. The macro-economist is often caught between the Scylla of the index number problem and the Charybdis of a system which cannot be 'solved', or decomposed.

So far I have tried to show how micro- and macro-theory are logically related. Unfortunately, as hinted in the subheading, macro-theory was not developed by trying to aggregate micro-relationships. It grew in the beginning on its own and

independently of the development of micro-theory. Early 20thcentury economic sages might have quipped 'micro is micro, and macro is macro, and never the twain shall meet'. The term 'macro-theory' is relatively modern, indeed post-World War II. It grew out of the 'Keynesian' discussions, which were in turn stimulated by the earlier ideas about money and its relationship to the general price level and aggregate output as well as by the work by Professor Simon Kuznets at the National Bureau of Economic Research (US), who developed the first measures of national income statistics, mainly during the 1920s and 1930s. This early work was primarily 'institutional' in nature, that is, the emphasis was on collecting statistics and data on the economy as a whole and seeing if any empirical relationships could be found. The existing economic theory at the time had little to say about these newly-measured 'macrovariables'.

Perhaps it is surprising that serious efforts to establish the micro-foundations of macro-theory did not develop until after World War II.<sup>1</sup> I believe that it is because of these historical antecedents that there is a constant temptation for macrotheorists to develop their ideas in a micro-vacuum.2 Indeed, some controversies in macro-economic theory seem to lose sight of even the central idea: the concentration on the interdependence between relationships by 'aggregating out' the micro details. Thus, macro-economists, by talking about 'consumers', 'investors', 'workers', and so on, may forget that every individual is a consumer, a worker, an investor, and so on. Worse than that: macro-relationships are sometimes hypothesised which are at variance with well-tested micro theory, such as early versions of the relationship between consumption, income, and interest rates. I suggest most macro-theorists would agree that the failures of macroeconomic analysis stem almost entirely from neglecting its micro-foundations, for example, the difficulties with aggregate investment and the lack of attention paid to the supply side

<sup>&</sup>lt;sup>1</sup> A good example is an excellent text by Professor Don Patinkin, entitled Money, Interest, and Prices, An Integration of Monetary and Value Theory, 2nd edn., Harper and Row, New York, 1965. Professor Patinkin mentions in the preface to the first edition that the text was an outgrowth of his doctoral dissertation at the University of Chicago in 1947. Part One is headed Micro-Economics and Part Two, headed Macro-Economics, does not begin until page 199.

<sup>&</sup>lt;sup>2</sup> Professor L. M. Lachmann presents an amusing discussion of this issue in Macro-economic Thinking and the Market Economy, Hobart Paper 56, IEA, 1973.

of macro-models. However, while there is general agreement in principle that more micro-theory should be incorporated into the formulation of macro-models, there are many technical difficulties which need to be overcome before a successful incorporation can be achieved. One of these difficulties is the index number problem discussed above.

Policy-making requires forecasting—based on measurement, not surmise Rational policy decisions require forecasting. For if we are to choose between several courses of action, we must forecast their outcomes. If a firm is contemplating whether to invest or not and if so in what equipment and by how much, it will need to know the outcomes if it is to be able to make an informed choice between the alternatives. If a government is contemplating the imposition of a wealth tax, an economically informed decision will require a forecast of the probable effects. Even taking no action and accepting the status quo is a policy decision, so that the decision to do nothing in the face of requests for 'positive action' requires macro-information (as well as micro, of course) for making a rational economic decision. The knowledge on which informed decisions are made is obtained from economic forecasts.

The firm or the government asks the question: If the circumstances are such and such, and if I take action A, or B, or C, what are the odds in favour of the various possible outcomes? Let us examine two examples.

## (i) Cereals

By the third quarter of 1972 world agricultural experts realised that the prices of cereals had risen substantially. Was this a temporary occurrence, or had there been a permanent shift in demand and supply relationships (equations)? Had supply fallen? or had demand increased? In either case, what was the explanation? The answers would indicate the appropriate policy action by both exporting and importing countries. Careful analysis of the data indicated clearly that the decrease in the supply of wheat which caused the price rise was due to government policies of the USA, Canada, Australia, and even the USSR. Between them, these four countries account for 85 per cent of world trade in wheat. Governmental (not private) decisions substantially reduced the acreage of land in

wheat after 1968. In 1970 Canadian acreage was half the 1969 level and the US acreage in 1970 was back to the 1948-52 levels, that is, about 60 million acres withdrawn from production. According to official statements, the 'cutbacks were ordered or induced by national authorities in order to cope with production in excess of available outlets'.1

### (ii) Oil

Consider another example. During the latter half of 1973 and the Arab oil embargo, many US politicians were claiming (or rather asserting without evidence) that allowing the petrol market to respond to the situation would not solve the problem. It would not increase output, there would be no decrease in demand, the price of petrol would rise from 40c per gallon to \$1.00 or \$2.00, and the burden on 'the poor' would be intolerable since they would have to spend an additional \$100 per month to run their cars. In response to these supposed 'facts', many politicians recommended rationing, a petrol price freeze, and nationalisation of the industry. The Nixon administration created the Federal Energy Office (FEO) to handle the 'crisis'. The crisis, if there ever was one, is now past, but the FEO is firmly established for the indefinite future.

During the apparent crisis, the FEO managed to make a difficult situation much worse by restricting the supply and impeding the efficient distribution of crude oil, raising the average cost of refining, ordering the wrong proportions of crude oil distillates to be produced, sending too much petrol to some states and not enough to others, and precipitating (in conjunction with another Federal agency) a nation-wide lorry drivers' (truckers') strike in which one person was killed and many injured.

In contrast to this response of government to politicians' theories, let us examine the situation from the economist's viewpoint. First, on the facts, it is clearly not true that an increase in price has no effect on the output of petrol. Despite the lack of refinery capacity at the time of the crisis (caused by earlier governmental policies), supply did increase and could have increased even more without interference. Econometric estimates indicated that for every 1 per cent increase in the price of crude oil the supply would also increase by 1 per cent

<sup>&</sup>lt;sup>1</sup> E. Reubens, 'The Food Shortage is Not Inevitable', Challenge ('The Magagine of Economic Affairs', White Plains, New York), March-April 1974, p. 51.

within a year. An econometric analysis of demand<sup>1</sup> I conducted with two colleagues essentially agreed with other econometric studies in concluding that for every 10 per cent increase in the price of petrol, the quantity demanded would fall by 7 per cent; a price of 55c per gallon (the current price in mid-1974) would equate supply and demand, with neither shortage nor surplus; and the maximum burden on the poor (even using a very generous definition of the term) would be \$20.00 per year (not \$100 per month). It is now clear that the econometric analysis was on target and that if the oil market had been allowed to adjust itself in the usual way there would have been no 'crisis'. (Indeed, few people would even have known there was supposed to be a 'crisis'.) A final irony is that government policies increased US reliance on Arab oil from 4 per cent of total demand in 1970 to over 16 per cent in 1975: so much for 'Project Independence'.

### The two alternatives to econometrics

Let us now turn our attention to examples of macro-policy and forecasting. By now the reader will have gathered that, far from econometrics being connected solely with macro-analysis, macro-problems provide only a part of the subject matter of econometrics. In addition, he will have acquired a more sophisticated idea of the role of econometrics in the study of macro-economics. This role is clarified by comparing the economist's scientific approach through econometrics to the existing alternatives of what I shall call naïve prediction and ad hoccery\* or ad hoc construction.

There is a striking irony in the respective approaches of the econometrician and the politician in examining macro-policy issues. It is aptly illustrated by Professor I. M. D. Little who had in mind economics as it is (or was, but possibly still is) mishandled by British economists who advise Ministers:

'Economic theory teaches one how economic magnitudes are related, and how very complex and involved these relationships are. Non-economists tend to be too academic. They abstract too much from the real world. No-one can think about economic issues without some theory, for the facts and relationships are too involved to organise themselves: they do not simply fall into place.

<sup>&</sup>lt;sup>1</sup> Professors James Ramsey, Robert Rasche, and Bruce Allen, 'An Initial Analysis of the Private and Commercial Demand for Gasoline', Review of Economics and Statistics. November 1975.

But if the theorist is untutored, he is apt to construct a very partial theory which blinds him to some of the possibilities. Or he falls back on some old and over-simple theory, picked up from somewhere or other. He is also, I believe, apt to interpret the past naïvely. Post hoc, ergo propter hoc is seldom an adequate economic explanation. I was sometimes shocked by the naïve sureness with which very questionable bits of economic analysis were advanced in Whitehall.'1

The contrast between recommended econometric procedures and current practice is illustrated by a discussion of the two most common alternatives to econometrics, naïve prediction and ad hoc model construction. Both approaches have been used at various times by business and governments in the US, UK, and elsewhere.

### (a) Naïve prediction

Naïve prediction applies a simple methodology. Either the predictor estimates some relationship and assumes that the same results will hold in the future; or he predicts values by using currently observed trends in economic variables over time, for example, he says next year's income will be equal to this year's plus 5 per cent. There is no attempt to provide a theoretical model in order to understand the observed relationships. There is no concern for identification\* and little for separating out the individual effects of exogenous variables. The procedure produces only 'predictions', not conditional forecasts, since the idea of 'conditioning circumstances' is ignored. We have already seen that 'prediction' as opposed to 'forecasts' is no more than a form of guessing.

This approach is relatively costless and can be quite useful, but only under very restrictive assumptions. First, we must be confident that the underlying system generating the observed relationships will continue in the future. In other words, we assume that the micro-components within the macro-aggregates do not change in such a way as to alter the relationships between the macro-variables. If the macro-economic system changes, we do not know which changes in the economic environment are important and which are not. And, even if we do know, we still do not know how the relationships will be

<sup>&</sup>lt;sup>1</sup> Professor I. M. D. Little, 'The Economist in Whitehall', Lloyds Bank Review, April 1957. 'Post hoc ergo propter hoc' is literally 'After this, therefore because of this'. It refers to the logical fallacy of assuming that A must have caused B if A preceded B.

affected. Because no theory is brought to bear on the problems, we have no way of responding to changes in the system. The naïve prediction approach is like fitting a smooth curve to a sequence of points on a graph and extending it beyond the last observed point with no reason (theory) to suppose the trend continues unchanged but only assuming it does.

A further obvious objection to this procedure is that, having obtained a 'good fit' over a given historical set of data, we are not justified in extending the predictions beyond the historical experience, even if we know that the underlying system is unchanged. This is because the results of naïve prediction are not valid outside the observed range. If, for example, total consumption is observed to increase by four-fifths of the increase in income for income per capita in the range of £1,000 to £4,000 over a period, we cannot on this information alone assert that if income per capita increases from £4,000 to £5,000 consumption will increase by £800. For without a theory which asserts that consumption increases with increases in income, we have no way of knowing from the observed data alone that increases in income beyond £4,000 might decrease consumption. And, even if we have such a theory, we still could not predict an increase of £800, since we would still have no theory which indicated that the rate of increase in consumption to increases in income is the same above £4,000 as below.

Another objection is that naïve prediction uses simple relationships between highly aggregated variables. We have already seen (Section IV, pp. 37) the difficulties in trying to summarise in this way a complex set of relationships between a large number of micro-variables. In naïve prediction, the indices are too broad and do not incorporate enough of the underlying micro-information. The only way in which to handle complicated systems involving a large number of variables is to use theory in order to go 'behind', as it were, the appearances, so that we may express the relationship between, for example, interest rates and investment in terms of the interactions between micro-markets.

Thus, the relationship between interest rates and amount of investment depends upon a complex network of inter-relationships which can be summarised in terms of the direct interaction between three sets of equations. The first involves interactions between rates of interest and investment goods, which depend

upon the demand for and supply of the existing stock of capital goods. These equations interact with the second set of equations, the demand for and supply of investment capital, which is affected in turn by the demand for and supply of money. These interactions are the most direct; I have excluded indirect interactions which relate consumption, income levels and government expenditure to the interaction between investment and interest rates. To understand an observed relationship between investment and interest rates we must therefore consider the interactions throughout most of the economy.

Although it is a relatively simple process (for the statistician) to estimate or fit a relationship to a given set of data, the main question for the forecaster is the confidence he can accumulate in using such a relationship and the extent to which it provides useful forecasts to problems and circumstances not previously observed. Macro-economics is concerned almost entirely with changes in an economy and extensions beyond experience, so that naïve prediction models are simply not relevant. Consider, for example, the imposition of VAT or a wealth tax, increasing the money supply more than ever before, record levels of government expenditures, and the development of new technology: all these are new developments on which experience (i.e. old knowledge) can shed no dependable light.

The defenders of naïve prediction will claim that in practice the procedure produces fairly good predictions. Let us agree for now that for short periods (say, one year), and for some variables (like income and consumption), naïve prediction procedures may give 'reasonable' predictions. But this result is fortuitous. It is due to the inherent short-run stability of some variables, such as consumption, and, since the last war, to the dominance of 'growth' over short-run variations about a steady-growth path. In a period of sustained steady-growth, prediction is easy. But it is then also hardly enlightening. If this year's consumption is last year's plus 5 per cent, it is not difficult to predict next year's. But, and this is the rub, what evidence is there, what analysis or theory indicates that next year will be like last year?

The degree of success and failure of naïve prediction procedures may be attributed directly to the extent to which steady-growth is the main determinant of a variable. These procedures, therefore, break down at the very time they are most needed: when the economy moves off a steady-growth

#### **NAIVE FORECASTING**

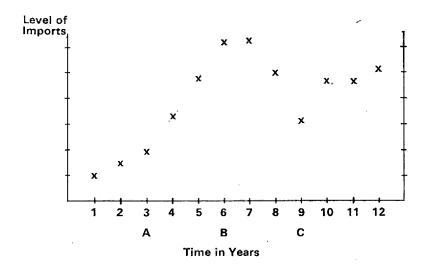


Figure 1.—Illustration of a Problem with Naïve Forecasting

path, when governments make significant policy changes, or there are substantial shifts in overseas markets. The most crucial test of any forecasting procedure is whether it correctly forecasts 'turning points', that is, changes in direction of economic variables. Deficiencies in naïve prediction tend to be obscured by the large number of 'agreements' between model and data, especially when almost any model would have made reasonable predictions, namely when the economy is growing steadily. These comments emphasise the importance of the scientific method which focuses on trying to reject a theory, to discover forecasting errors, not simply to record the number of agreements between data and prediction.

The reader can grasp this proposition simply by performing an experiment with Figure 1. Take a card and cover up the graph to the right of the point A on the time axis. From what you can observe 'predict' the value of 'imports'. Move the card to point B and repeat the experiment, and again at C. By now you will discover that your error in 'prediction' for next year may not be too bad, but that you are really always fighting last season's wars: you are simply supposing that what has happened in the past year (or two or three) will continue

for another year (or two or three). And that is hardly more than guessing.

The significance of this discussion is that naïve prediction is still used in industry and government in Britain. For example, 'trend projection' is a simple form of naïve prediction indulged in by practically everyone, (including the author in his weaker moments). The idea is that predictions of future coal or oil consumption, or electricity demand, or population growth, or increases in pollution, or portion of GDP controlled by government, and so on ad infinitum, can all be 'predicted' by projecting into the future the rate of growth during some recent period. Trend projections are easily made and easily understood: anyone with paper and pencil can make one; so nearly everyone does. But what is produced at so little cost in intellectual effort and understanding of the world is worth precisely that: practically nothing.

However, trend projections do have their uses, and that is why they are so popular: they provide a rationale, an excuse if you prefer, for action. Trend projections are usually prefaced by: 'If we do not do something, then by the year —— (reader's choice¹) disaster will occur.' The public is constantly bombarded by such claims made by government agencies, bureaucrats, firms, unions, and special-interest groups of all kinds.

### (b) Ad hoccery

The next procedure might be termed ad hoc construction (ahc). Ahc procedures have been used by the National Institute of Economic and Social Research and especially by the Treasury. They combine the methodology of naïve prediction with the use of 'intuitive insights' and non-quantified (often non-quantifiable) information. Usually what happens is that the predictor does not believe his statistical estimates, so he arbitrarily changes them to bring them more in accord with his current prejudices. Built into such a model are the forecaster's current sentiments and preconceptions, based on haphazard information about what people may or may not do

<sup>&</sup>lt;sup>1</sup> The year 2001 is currently very popular, since the years 1980, 1984, are now far too close for the comfort of the trend predictor, because the refutation of the prediction is almost certain and the prediction might be remembered. 2001 is sufficiently far away so that the trend prediction can provide a 'dramatic disaster' and the risk of being proven wrong in the predictor's lifetime is slight.

or have done. Such procedures are based on the idea that the 'predictor knows', although he does not know the basis for his 'knowledge'; nor does he test his intuition. Indeed, the situation is worse than this since such models are constructed by teams, not by individuals. Different people get precedence from time to time in pursuing their intuition depending on their 'successes' in the previous period. For example, imagine that Mr Sooth and Mr Sayer are two members of a team making macro-economic predictions and that for some time Mr Sooth's 'hunches', or 'feelings', about the way the economy might proceed in the next few months have been closer to what happened than those of Mr Sayer. With this experience, whenever our two gentlemen predictors disagree over their 'hunches', Mr Sooth will most likely have the last word. But, if Mr Sayer runs into a winning streak, then his 'hunches' will get priority. Unfortunately, by that time Mr Sooth may be back on a winning streak. A close analogy is to imagine a pair of roulette gamblers who agree that whichever of them won the last round decides the bet for the next.

The public may be forgiven for thinking that this approach is the best way to make forecasts. In our daily experience intuition does not usually lead us too far astray in ordering our own affairs. But the discussion in this Paper should raise serious doubts about the efficacy of this comforting idea. First, learning from our mistakes, especially by governments, can be very costly. Secondly, the economy is so complex that such naïve learning procedures are useless. Thirdly, since we are more concerned with changes in the system and extending our predictions beyond the region of our experience, these intuitive procedures provide little scope for handling the interesting problems. More important, ad hoccery cannot be evaluated by its success in predicting. There is no way of telling whether the model provides good predictions, or someone's intuition was fortuitously correct. With ad hoccery we cannot estimate the odds in favour or against our predictions because of the arbitrary changes in the estimates of the coefficients. Consequently, we are no longer able to evaluate the accuracy of our predictions and how they will change from sample period to sample period. All we can do is to record the historical degree of success of the predictor in the past. Since there is no theory, there is no reason why this historical success will indicate success in the future. We might be able to claim that, over a

given period one group of Treasury men had better success than another; but that is all we can say, and no valid inference can be drawn from this experience. Further, if the observer has enough patience to wait, he will discover that the group with the best historical success usually changes (unpredictably!) from period to period.

These comments explain why both the detractors and defenders of any given macro-policy, such as an incomes policy, can usually find some evidence to support their positions. Frequently, both sides can find data both for and against the efficacy of any policy. In these cases each party 'explains' the contrary data by referring to 'special circumstances'. Arguments along these lines cannot be resolved logically and can be continued ad infinitum.

# The real thing-from number-fudging to fact-facing

In clear contrast to naïve prediction and ad hoccery are the 'econometric procedures' discussed in Section III. The key differences are, first, that econometric procedures recognise the distinction between conditional forecasts and predictions, second, they are designed to forecast not outcomes themselves but the odds in favour or against the occurrence of the outcomes, because they recognise the stochastic nature of economic theory, and, third, they incorporate in the forecasting procedure as much economic theory as possible. By these means the econometrician can respond to accumulated evidence and thereby modify the theoretical structure efficiently and scientifically. The forecaster himself and, much more important, other researchers can monitor and evaluate the learning process, thereby enabling the forecaster to build a better 'model' over time. The better model is that derived from the better theory. The better theory is the one which provides on average · closer predictions of more variables and indicates in more detail the complex relationships between the variables; in short, the better theory provides a better understanding of the world.

Before proceeding with a discussion of the status of existing macro-models, two issues must be raised. First, the comparison drawn above between naïve prediction/ad hoc models and econometric models is one between 'best practices', as it were. Thus, to the extent that an 'econometric' model does not use the best statistical procedures, to the extent that it must rely on non-econometric predictions for the conditioning (exo-

genous) variables, and to the extent that economic theory is not used, econometric models will be subject to the same criticisms as naïve prediction models and ad hoc models.

Second, the usual situation is one in which a model will contain elements of all three approaches. Some relationships in a model might be predicted by naïve prediction methods, others by ad hoc procedures, and some relationships forecast by econometric methods. But even in those relationships originally estimated by econometric methods, there is, as we shall see, strong pressure on the forecaster/predictor to 'adjust' his estimates by ad hoc methods.

The most purely econometric models are those constructed by researchers primarily interested in developing and testing economic theory per se, not in providing predictions of GNP, price levels, etc., for general consumption. Such research models are usually small: they have only a relatively small number of relationships and tend to concentrate on one particular aspect of the whole economy, for example, the money market, determinants of aggregate consumption, and so on. Some macro relationships are reasonably well understood, for example, consumption; others, like inventory levels and labour supply, are only partially and tentatively understood. Clearly, research-orientated models do not begin to provide the scope of detailed predictions usually demanded by the governmental and private consumers of macro-model output.

Consequently, in the face of a demand for detailed and numerous macro predictions, and in the light of the incomplete and very uneven development of macro theory, it is natural to expect that naïve prediction and ad hoc construction will be used to fill the macro-theory vacuum. Further, given the strong interdependencies between various relationships in the economy, the 'practical macro-modeller', that is, the one trying to satisfy the demand for macro-predictions, often finds that he can make 'reasonable' short-run predictions more quickly by exercising his judgement and changing estimates in an ad hoc fashion; but the cost is to lose all the potential advantages of the econometric approach, the most important of which is to learn from one's mistakes.

The 'practical macro-modeller' faces a dilemma. Imagine that Mr M. M. has just produced a pure econometric macro-model, the month is April, and the inventory relationship is obviously wrong, that is, the hypothetical inventory relationship has been

# Consequences

How does, or could, the argument of this Paper and the policies it indicates affect the reader?

- 1. Economists (1). Since economists cannot predict developments determined politically outside the economic system, their advice on micro-economic policy is more secure than on macro-economic policy. Returns from micro-economic analysis are likely to be larger than from macro-economic analysis.
- Economists (2). Econometrics can help economists to give more reliable, because better documented, advice on policy.
- 3. Social scientists. By disentangling cause and effect in the real world, econometrics is helping the social scientist (sometimes) to overcome the handicap he has suffered vis-à-vis the natural scientist in being unable to experiment.
- 4. Amateur economists. As econometric techniques spread, observers of the economy – trade union leaders, business managers, etc – will find it more difficult to refer to isolated statistics in support of simplistic notions about how the economy works and policy to improve it.
- 5. **Politicians** (1). Econometrics also make it more difficult for politicians to draw misleading lessons from atypical statistics, events, periods.

- 6. **Politicians** (2). Politicians normally act in their short-term electoral interest, which often entails a high economic cost to society. Their behaviour is unlikely to improve unless pressures for change increase.
- 7. **Politicians** (3). The pressure for change can be increased by methods that enable those who gain from change to compensate ('bribe') those who lose.
- 8. Shop stewards. Change in trade union laws might become practicable if shop stewards (or others) who lost the power in unions were offered counter-balancing power, e.g. as 'inspectors of union policies and procedures'.
- The public (1). Economics and econometrics are important for every man because economists using econometrics are influencing politicians in adopting policies that very much affect his livelihood, standard of living and way of life.
- 10. The public (2). As the public becomes more aware of government responsibility for economic failure, the likelihood of desirable government policy or economic neutrality increases.

tested and overwhelmingly rejected by the data. The pure researcher need only sigh and return to the drawing board in hope of eventually discovering a better relationship for inventories. But the practical macro-modeller, Mr M. M., knows that by the end of May he has to produce 'reasonable' estimates of a wide variety of national income variables, for if he does not his competitors will; he knows that his current inventory estimates are causing problems elsewhere in the model, and that the odds against a large shift in direction of the overall economy are reasonably low. What to do? A typical response would be to replace the failed econometric relationship by a naïve predictive one (at least it fits the known data!), ignore the fact that some other relationships, while not in accord with economic theory, seem to fit the data 'reasonably well', especially after a few judicious alterations of some of the coefficients, and then use the 'adjusted' model to predict. If Mr M. M. is very skilful and his bet on the odds against a major shift pays off, he will produce figures for the next half-year which are 'reasonable', i.e. most people knowledgeable in national income statistics would not be unduly surprised by Mr M. M.'s predictions. Mr M. M. has survived to fight another day.

### The record of the model-builders

With these issues in mind, let us consider briefly the record of a few of the practical model-builders. The intention is not to provide an extensive review of even the most familiar models, but merely to illustrate the various arguments developed in this *Paper*.

A paper by Professor D. J. Smyth and J. C. K. Ash<sup>1</sup> was severely critical of Treasury and NIESR macro-models during the 1950s and 1960s:

"... it is disconcerting that the forecasts [of the Treasury and NIESR] show no tendency to improve over time; this is in contrast to the behaviour of comparable forecasts in the Netherlands where predictive accuracy has improved over the period 1953-63. There, such improvements may be attributed largely to two factors. First, improvements in the basic model underlying the forecasts: in particular the substitution of an essentially dynamic model for a static one. Secondly, increasing use of econometric techniques."

<sup>&</sup>lt;sup>1</sup> 'The Accuracy of the United Kingdom Annual Macro-Economic Forecasts', Discussion Paper No. 30, Department of Economics, University of Reading, 1971, p. 18, reprinted in *Forecasting the UK Economy*, Saxon House/Lexington Books, 1973.

And they rub in their criticism:

'It is interesting that the two series for which the National Institute's forecasts appear to be superior to the Treasury's are stocks and imports, for it is for these two series that the National Institute used a certain amount of sophistication in the application of econometric techniques during the period of our study.'

As the reader will probably have guessed from these quotations, the Treasury and NIESR models are a mixture of naïve prediction, ad hoc construction, and econometric models, although the role of econometrics is a minor and recent innovation. Nevertheless, it is clear from the discussion above that the pressures on both groups to produce a variety of national income estimates at frequent intervals will militate strongly against a substantial increase in the relevance of the econometric approach.

Professor Lawrence Klein, basing his analysis on the much more accurate and detailed US and Canadian data, claims that good econometric forecasts should reach accuracy of a chance of 1 in 10 for forecast errors within plus or minus 1 per cent for levels of variables, plus or minus 10 per cent for changes in variables, plus or minus one index point for price indices, and plus or minus ½ of an index point for the unemployment rate. For example, Dr Michael Evans, in evaluating forecasts made with the Wharton EFU model, notes that the average error in GNP quarterly forecasts (between 1963 and 1965) was approximately ½ per cent, and states that in a simulation experiment with the model over a 48-quarter period the model correctly tracked the US downturns in 1954, 1958, and 1960, and even reflected the minor decline in 1956. It further

<sup>&</sup>lt;sup>1</sup> 'The Precision of Econometric Prediction: Standards, Achievement, Potential', paper presented at the Outlook Conference, USA, 1972.

<sup>&</sup>lt;sup>2</sup> Macro Economic Activity, Theory, Forecasting and Control, Harper and Row, New York, 1969, p. 429.

<sup>&</sup>lt;sup>3</sup> The Wharton EFU model is a macro-model of the US economy produced by the Wharton School of Business, University of Pennsylvania.

<sup>&</sup>lt;sup>4</sup> A simulation experiment of a macro-model provides a useful check on its predictive capabilities. The procedure is to generate *all* the values of the endogenous values (i.e. the model-determined variables) from the known values of the exogenous variables (conditioning variables) and the estimated coefficients. If the generated values of the endogenous variables are 'close' to the observed values, the model can be regarded as a useful tool for forecasting provided the assumptions under which the cofficients were estimated continue to hold. For example, a significant change in the operation of financial institutions would render the model useless.

tracked current economic conditions in that it did not turn down anywhere else. The quarter-to-quarter correspondence was not precise in many cases; a major example was the failure of the model to follow the full extent of the 1955-57 capital goods boom. However, it did reflect all turning points correctly and did not 'predict' any which did not occur.

Only a short time has elapsed between the development of the first US macro-models in the early 1950s and attainments in the 1970s. In the beginning, even US forecasts were little better than naïve forecasting methods in short-run prediction, but the scientific method of the econometric approach has enabled the forecasters to build better models by rejecting the inferior. In the USA and Canada, the Brookings models, the MIT-FRB<sup>2</sup> models, and the RDX<sup>2</sup> models of the Bank of Canada are examples of successful econometric macro-model building. The production of larger and increasingly complicated macro-models is now at the stage in which experiments are being conducted in developing a World Econometric model through Project Link, a brainchild of Professor Lawrence Klein.

The idea is to see if the forecasting performance of each country's own models can be improved by 'linking' them together through a model of international trade relations. But the world model will be only as good as its constituent parts, and many of them are not very useful because of all the arguments raised above, together with the relative scarcity of macro data, not to mention macro-modelling experience and expertise in most of the countries involved.

This record of progress, however, has been possible only by paying increasing attention to the micro-aspects of macro-models. To derive a stable macro-system we must understand the underlying micro-relationships. The 'Phillips curve'\*, for example, was thought to be a well-known observed (not theoretical) relationship between the rate of unemployment

<sup>&</sup>lt;sup>1</sup> In Britain the history of macro-models is even more recent. For example, the London Business School model, in operation for less than 15 years, began a detailed description of the financing of the public sector and included the money supply as an endogenous variable *only in 1972*. The Treasury model was not even computerised until 1970!

<sup>&</sup>lt;sup>2</sup> The MIT-FRB macro-model is jointly sponsored by the Massachusetts Institute of Technology and the Federal Reserve Board in Boston. The RDX macro-model is sponsored by the Bank of Canada although much of the research on the model is due to economists at the Universities of Toronto and British Columbia.

and the rate of change in money wages. It is also well known that this empirical relationship is different in various countries and has been shifting over time. Unfortunately, notwithstanding the constant change in the Phillips curve, most politicians act as if it were fixed and stable.<sup>1</sup>

To understand why the Phillips curve is shifting we must relate the aggregate unemployment to the degree of excess supply over demand in each individual micro-market making up the aggregate. A simple shift in the relative sizes of various industries, for example, would shift an observed Phillips curve, because the relative weight given to industries in which employment shifts dramatically with changes in the level of economic activity would alter (for example, a decline in construction relative to the computer industry). The reader will now recognise this difficulty as an illustration of the index number problem discussed earlier in this Section.

Macro-analysis can provide useful summary information about the behaviour of entire economies only if it is supplemented by detailed micro-analysis which enables us to anticipate potential *shifts* in the macro-relationships and to anticipate situations in which the macro-indices no longer 'represent' the corresponding aggregates of micro-variables, such as investment, the price level, and, especially important, unemployment.

Econometric macro-models, as I have tried to illustrate, improve their predictive performance over time—even if they begin at a naïve prediction level of sophistication. But naïve and ad hoc prediction do not improve their performance over time; nor can they. There is nothing magical about this but much hard work. The first essential difference between econometric and other approaches is that the former is thoroughly embedded in economic theory and can be modified with advances in theoretical understanding.

Although econometric models can be used by firms, unions, and government for forecasting and policy analysis, their primary role is as a vehicle for testing and advancing macroeconomic theory. Econometric models are much more con-

<sup>&</sup>lt;sup>1</sup> Milton Friedman, Unemployment versus Inflation?: An Evaluation of the Phillips Curve, Occasional Paper 44, IEA, 1975; Inflation and Unemployment, Occasional Paper 51, IEA, 1977. The Phillips curve has not been a useful concept for over a decade despite numerous attempts by scholars on both sides of the Atlantic to rescue it, e.g. Professors E. S. Phelps (US) and M. Parkin (UK), to name but two.

cerned with trying to understand the structure and interrelationships of macro-systems, whereas other predicting approaches are merely devices to 'guess the future'. However, except in broad outline and where rates of change in variables are modest, it is unfortunately true that economists still do not understand how the macro-economy functions. I have been arguing, and trust that by now the reader has been persuaded, that no-one else knows any more, and most a great deal less. Current government macro-economic policy, therefore, can best be described as 'Russian roulette'.

## Macro-models try to incorporate the process of change

We have already seen that naïve predictions are valid only in a stable and unchanging environment and that the macrosystem is undergoing continuous change. Consequently, naïve prediction procedures can only be expected to provide reasonable forecasts for short periods of time (say, one year) without extensive modification. In practice, models used by naïve predictors undergo continuous (not just constant) modification; it is almost literally true that such models are altered day by day in a continuous effort to adapt them to an everchanging world.

Econometric models, however, attempt to determine the underlying structure. Macro-economists try to analyse the effects of a changing environment. The more we uncover the micro-components of the relationships between broad aggregates, the better we can discover stable relationships. The pursuit of this objective has led macro-economists more and more towards the disaggregation of macro-models and the incorporation of dynamic elements and the analysis of economies in disequilibrium. In short, economists are now trying to build macro-models which incorporate the process of change, of adjustment to new circumstances. It is no longer thought adequate to be able to forecast the final effect of an increase in the money supply, i.e. the equilibrium result; it would clearly be helpful to forecast how the economy adjusts itself to the change, how it reacts and for how long. One aspect of the current debate between the monetarists and the Keynesians, for example, is about the relative lengths of the time-lags between implementing a fiscal or monetary policy and observing the effect. However, the extension of macro-analysis beyond equilibria can be of more fundamental importance.

Thus, the equilibrium result of a once-for-all increase in the money supply is to lower interest rates, whereas a continuous increase in the money supply which produces inflation raises interest rates. I am constantly amazed at the tenacity of public officials who insist that the money supply should be increased to lower interest rates when inflation is already at a high level.

The major contrast, in procedures and techniques, with naïve prediction is the full recognition in econometric methods of the complexity of inter-relationships in economies and of the importance of 'identification'. Indeed, it is this complex inter-dependence of macro-variables which characterises the macro-economic problem and establishes the inherent advantage of the econometric over other approaches.

The last few years, and more particularly 1975-76, have produced a set of real-world events which are proving stringent tests of all types of forecast. Simultaneous increasing unemployment and increasing rates of inflation are not explained by current conventional macro-wisdom. A number of economists, such as Professors Harold Shapiro, Gottfried Haberler, Karl Brunner, David Laidler, and Ray Fair, have interesting and plausible ideas about the problem and there is evidence in support of some of their ideas; but there is as yet no generally accepted macro-theory explaining the recent past. As I have emphasised, the test of a forecast comes when the economy unexpectedly does not continue to 'go on as before'.

# Econometrics helps learning from experience

The reactions of econometric, naïve, and ad hoc construction forecasts and predictions to these new data illustrate many of my arguments about methodology. The naïve predictor's main tool is the 'lead' indicator, a national income statistic which historically has been observed to change direction well in advance of the rest of the economy—for example, hours worked, unemployment claims, stock market prices, and corporate profits. Since December 1973 the main leading indicators have not only failed to indicate the rough magnitude of changes; they have been in the wrong direction. The reason is that the relationships underlying the lead indicators' past successes have changed. We have here another example of the identification problem.

Recall the wheat example in Section III. Suppose someone had discovered by simple observation of the past that the price

of wheat each year was predicted by the date migratory birds went south; the later the date, the lower the price of wheat. What our imaginative observer might have been observing was that a dry autumn gave rise to warmer days thereby both increasing the wheat harvest and delaying bird migration. It is conceivable that the predictions might be accurate for a long period. But, as we have already noted, what if climatic changes were to lead to colder weather being associated with a dry autumn? or an improved fertilizer was introduced in wheat production? or technological improvements in industry raised consumer incomes? or the price of potatoes fell? or shipping costs for US wheat rose? or . . .? In any of these cases, the old lead indicator would no longer be of use. And so it is with the lead indicators in the macro-economy except that the possibilities for a change in underlying relationships are much larger.

Lead indicators are failing the predictive test. What can be done? How can someone who uses a lead indicator to forecast learn from his experience? All he can do is try to find a new indicator. But even if he does by examining past behaviour, what confidence can he have in his procedure? How soon will it also prove unreliable?

The ad hoc construction predictors are in an even more difficult situation; all they can do is to replace one man's intuition by another's.

In contrast, econometric methods enable the economist to learn from the experience by discovering exactly where in the model the failure occurred and then, aided by theory, trying to discover the missing relationships in the rejected model. For example, macro-economists know that the change in price of petrol has shifted US demand for automobiles towards smaller cars. They will want to discover how such changes affect macro-relationships between consumption and income. One of the chief current deficiencies in macro-economic models is the inadequate attention paid to the supply side of markets. Professor Aaron Gordon of the University of California has said:

'The forecasters fell flat on their faces in predicting price changes because they didn't have any way of estimating sectoral supply scarcity.'

<sup>&</sup>lt;sup>1</sup> I.e. because many supply relationships had been relatively fixed when the models were estimated, their effects on the other macro-relationships had been ignored. 'Theory Deserts the Forecasters', *Business Week*, 29 June 1974, p. 50. (Professor Gordon was President of the American Economic Association in 1975.)

Economists in the USA are now working hard to rectify this gap in macro-theory.

As a final example of the economist's reaction to recent events, let me cite Professor Kenneth Arrow, a Nobel prizewinner in economics:

'The weakness in inflation theory goes right down to the microlevel, to the theory of price determination at the level of the individual firm'.

And what lies ahead for the economist trying to improve macro-forecasts is indicated by Professor James Tobin:

'I'm afraid that we're in for a long period of slugging it out with a lot of complex problems'.

Let me summarise the gist of my argument with a pungent quotation from Professor Paul Samuelson:<sup>2</sup>

'When I say that as an economist I am not very good at making economic forecasts, that sounds like modesty. But actually, it represents the height of arrogance. For I know that, bad as we are, we are better than anything else in heaven and earth at forecasting aggregate business trends—better than gypsy tea-leaf readers, Wall Street soothsayers and chartist technicians, hunchplaying heads of mail-order chains, or all-powerful heads of state.

This is a statement based on empirical experience. Over the years, I have tried to keep track of various methods of forecasting, writing down in my little black book what people seem to be saying before the event, and then comparing their prediction with what happened. The result has been a vindication of the hypothesis that there is no efficacious substitute for economic analysis in business forecasting. Some maverick may hit a home run on occasion; but over the long season batting averages tend to settle down to a sorry level when the esoteric methods of soothsaying are relied upon.'

<sup>&</sup>lt;sup>1</sup> Ibid., p. 59.

<sup>&</sup>lt;sup>2</sup> 'Economic Forecasting and Science', Michigan Quarterly Review, October 1965 p. 277.

# V. A BETTER WAY TO UNDERSTAND THE ECONOMIC WORLD AND ITS EFFECTS ON YOU

In Section IV I compared micro- and macro-theory and indicated the connection between them. We have also now discovered that macro-theory and macro-forecasting (as distinct from prediction) can be of considerable use in governmental policy decisions, but that even the best state of the art of forecasting is far from perfect and that macro-analysis in untrained hands can be a dangerous tool.

# From fumbling (macro) steps to best (micro) feet forward

Fortunately, many of the matters of prime importance for policy rest upon micro-analysis and it is in this sphere that the economist can put his best foot forward. By comparison, macro-analysis has taken only a few stumbling steps. In any event, macro-policy must work through micro-relationships, through the decisions of individuals and firms, and it is usually those micro-aspects which determine the effectiveness of macro-policy.

The overall effectiveness of monetary policy, for example, depends upon the institutional context within which the policy is implemented and which determines how, and how quickly, an increase in money reaches individual decision-makers. Economists recognise that it is not enough to consider the simple aggregate effects; they must also consider the interactions between the domestic money supply and the international money market, the relative rates of disbursement of an increase in money to manufacturing investment, inventory stocks, building and plant investment, domestically-produced and imported consumer goods. Such analysis often reveals the harmful effects of what are misleadingly called 'market imperfections': interest-rate restrictions on mortgage lending institutions, hire-purchase restrictions, government-backed barriers to entry, and so on, distort and even nullify the anticipated benefits of an increase in the money supply. The gains to society from a return of emphasis in policy to the micro-aspects of macro-problems are considerable and far outweigh the potential benefits from a successful implementation of stabilisation policy in trying to maintain steady fullemployment growth without inflation.

# Macro-policies at best correct opposite errors; little scope for initiating growth

It may seem that macro-stabilisation of the economy cannot be more ambitious than a reaction to minor short-run changes caused, for example, by changes in international trade conditions. All that macro-stabilisation policies can provide is counter-balancing expenditures and changes in the money supply to forecast changes in economic conditions. Stabilisation is accomplished by varying a small number of instruments, such as the money supply, fiscal expenditures, etc., so that, at best, macro-policies are merely corrective and have little scope for initiating growth.

However, even this modest recommendation is dangerous. In practice, there is evidence that it is governmental policies themselves, including attempts at stabilisation, which are the prime sources of economic instability. And I do not exclude the 1930s depression from this charge. Professor Friedman, for example, has long held this view about monetary policy. Recently, Professor Otto Eckstein, who helped to pioneer the ideas of 'fine-tuning' in the USA, concluded, on reviewing the evidence of the 1960s, that fine-tuning had been de-stabilising, had increased inflation, but had had no discernible effect on real growth and unemployment.<sup>1</sup>

# Driving a train by the rear window

Macro-stabilisation policies can be likened to driving a train by looking through the rear window (or steering a boat by its wake!). To continue the analogy, macro-monetary and fiscal policies are the accelerator and brake of the engine; micro-theory provides the link-ups between the controls and the engine and the wheels. More importantly, micro-theory, especially the theory of property rights, provides the design of the engine in the first place. In short, macro-policy uses the micro-provided controls to maintain an even speed in the face of variations in the gradient of the track.

In contrast, the intent, if not the effect, of centralised planning is to control the growth in the economy, not merely react to changes in the economy itself. The idea of 'central planning' and control is based on the notion that, with a relatively small number of policy instruments, the government can set and

<sup>&</sup>lt;sup>1</sup> Quoted by Lindley Clark, 'Can Taxes Fine Tune the Economy', Imprimis, March 1976, Hillsdale College, Hillsdale, Michigan.

realise desired rates of growth, low unemployment, and no inflation. Governments may indulge in this self-delusion indefinitely, but economic analysis shows clearly that basic economic forces still determine the path of the economy so that central control is seen to be an elaborate charade. If the basic economic and technological constraints to growth are recognised, central planning becomes an expensive and highly inefficient substitute for the market in allocating resources and stimulating growth. Few people realise the order of magnitude of effort required in trying to replace the market with planning. The commitment to the supposed benefits of planning stems mainly from ignorance of what it is that markets do and the efficiency with which it allocates resources. The more economic life changes and the faster the rate of technological change, the more efficient market methods relative to attempts at planning.

The price and wage control dilemmas during the Roman Empire provide an instructive example of the central planner's dilemma. Inflation from the time of Augustus Caesar was created by an effective increase in the money supply by debasing the coinage. The silver content of the denarius fell from the time of Augustus, when it was almost pure silver except for some hardening agents, to 0-02 per cent by AD 268. Following this long period of fiscal and monetary-induced inflation, Emperor Diocletian decided to stop the inflation by his Edict of AD 301. The penalty for various offences was death and covered the whole productive process. Naturally the effort failed. A contemporary's comment illustrates some of the effects:

'After the many oppressions which he [Diocletian] put in practice had brought a general dearth upon the empire, he then set himself to regulate the prices of all vendible things. There was much bloodshed upon very slight and trifling accounts; and the people brought provisions no more to markets, since they could not get a reasonable price for them; and this increased the dearth so much that at last after many had died by it, the law itself was laid aside.'

Clearly, as this quotation indicates, inflation stimulated by deficit spending is not a new phenomenon, and even absolute control over the private sector of the economy is inadequate to the task of lowering inflation without creating unemployment. If post-World War II governments in Europe and

<sup>&</sup>lt;sup>1</sup> Cf. an amusing article in the Wall Street Journal, 2 October 1973.

North America have not caused such widespread economic failure in their attempts to 'cure' inflation, it is simply because they have not tried hard enough.

# Basic micro-sources of growth

Since controls do not provide a feasible method for achieving growth without severe strain on the body economic, we might well ask whether a market economy can provide growth without the economy suffering other ills, such as inflation, personal losses of property rights, and so on. The basic determinants of the rates of growth, unemployment, and inflation are found in the individual household, firm and industry, that is, in the market. How fast the economy can grow and at what cost is determined by the efficiency with which goods and services are produced and distributed, and labour, materials and capital are used, the ability of the economy to stimulate, incorporate, and develop technological change, and to react quickly to change. Economic efficiency and effective markets are the keystones to growth in economic welfare.

But this proposition is almost a tautology and few economists would disagree with it. The disagreement occurs over whether, if markets are left unimpeded by bureaucracy, they will in practice be efficient. Further, given the obvious deficiencies of existing economies, is the failure one of the market or of bureaucratic controls? And, finally, some would argue that even if markets are efficient, government controls are needed to produce the 'good life' and to ensure 'income equality'.

In the train analogy, most UK and US policy decisions can be characterised as devices which impede the efficiency of the train so that one must press ever harder on the accelerator to obtain speed (growth) and then jam on the brakes when the train starts to get completely out of control. This is a major, if not the major, cause of so-called business cycles. One would think that those nominally in command would learn by their experience. But they do not. As I have argued extensively, the economic machine is very complicated and without the proper methodology it is too easy for the policy-maker to fool himself into believing that what he is doing is right while everyone else

<sup>&</sup>lt;sup>1</sup> We should be aware, however, that growth in a market economy will not necessarily imply a large increase in material goods. Collectively, the individuals in a society may prefer more leisure, less pollution, more personal services, more art, more theatre, rather than more physical goods.

is wrong. Thus, as long as observers of the economy (like Mr Hayward above) can refer to isolated statistics in support of highly simplistic notions about how the economy functions, that is, as long as there is discussion void of macro-economic theory and void of reference to econometric models, then in such an econometric vacuum political persuasion will supplant reasoned argument. The public will learn that a few macro controls like the money supply and fiscal policy are not, nor can they ever be, a cure for the government's failures in micropolicies, much less a panacea for economic ills, only when hard econometric evidence can be brought to bear on the problem. Even currently, it is possible for government to blame (even sincerely) outside factors beyond its control for the failures of its policies; it can claim without effective refutation that life would have been so much worse without its policies. Only econometric models can be used to settle these disputatious issues, but even that result is some way off in the future.

## Motives and misunderstanding in government

I have made numerous criticisms of current government thinking and action. In concluding this *Paper* I shall try to redress the balance by specifying government's roles and indicate positive recommendations in place of negative criticisms. The recommendations reflect my personal views and judgements about what is 'beneficial' to society. However, as I have tried to demonstrate, my views are not without support in the economics profession. My opinions have been modified by my own economic research and by my reading of many other economists. My recommendations are not merely a reflection of personal prejudices but are the end-result of analysis disciplined by a well-tested theory.

I should emphasise that my criticisms of government policy should in no way be construed as criticisms of the motives of politicians and bureaucrats. I certainly do not wish to imply that the general harmful impact of government-decision-making occurs because government decision-makers are greedy, or irresponsible, or do not have the best and most laudable intentions. In truth, the irony is that so much harm is done not because of evil intent but simply because of ignorance or

<sup>&</sup>lt;sup>1</sup> [The irrelevance, and, even worse, the danger, of judging economic policies by motives is discussed and illustrated from IEA *Papers* in Harris/Seldon, *Not from benevolence* . . . , Hobart Paperback 10, IEA, 1977.—ED.]

through misunderstanding of economic forces. Less charitably, we must recognise that politicians will act in their own short-term political interest, which often entails a high economic cost to society.¹ And we must also recognise that any change in the political behaviour to which both UK and US politicians are committed is most unlikely. I quote in support another well-known economist's pragmatic view:

'. . . we should anticipate permanent budget deficits with permanent inflation. It would be highly unrealistic to expect any substantial self-control by Congress to moderate expansion of the budget. . . . The political process seems inherently unstable and essentially incapable of settling down. The central consequences of political competition are to enlarge and complicate programs, enlarge the government sector and produce increasingly uncertain and erratic rules of the game.'2

Professor Brunner's remarks apply even more aptly to the UK.

## The impossible macro-dream

The meritorious idea of using macro-policy instruments to achieve maximum growth with low unemployment, zero inflation, and no other harmful side-effects is an impossible dream, given the current state of the macro-economic art. Even the limited objectives of maximising growth rates, or alternatively of maintaining for long periods a low unemployment rate through government manipulation of expenditures and the money supply, are simply not possible without the implementation of the required micro-policies. The irony is that the implementation of the correct micro-policies would probably remove all need for macro-policies other than those of maintaining a steady state in the money supply, taxes, and government expenditures.

The only objective which it may be thought can be achieved is short-run stabilisation, that is, government use of its macro-instruments to counteract temporary and essentially minor fluctuations in economic activity. But even in this modest role there are dangers. First, there is the temptation to use macro-policy instruments on problems, such as the oil embargo, which are essentially micro in nature, and thereby compound our

<sup>&</sup>lt;sup>1</sup> Gordon Tullock, The Vote Motive, Hobart Paperback 9, IEA, 1976.

<sup>&</sup>lt;sup>2</sup> Professor Karl Brunner, quoted by Lindley H. Clark, Jr., Wall Street Journal, 12 April, 1975.

economic difficulties. Secondly, stabilisation policies, to be effective, require very sophisticated econometric techniques and very large amounts of highly-skilled econometric manpower. No government in Britain (or anywhere else) has been prepared to commit itself to economic engineering by economists and to spend the required resources. We are not likely to see for some time an economic NASA, which might make short-term stabilisation more likely. The result, as far as we can determine from the evidence, is that government policy tends to be de-stabilising, rather than stabilising. The situation is usually saved from deteriorating rapidly by the happy chance that many government actions tend to offset each other's effects. One policy tends to increase aggregate demand, another to decrease it. One policy is inflationary, another is deflationary.

In any event, I shall argue, if government were to pursue actively the required micro-policy, I doubt whether we would need any macro-stabilisation at all. But so long as government is committed to taxing and expenditure and has power over the money supply, it cannot avoid pursuing some policy in these key elements. At best, therefore, that policy should be essentially neutral in all three. The recommendation of such a policy is, and can only be, defended on the knowledge gained from econometric models. Governments have fiscal and monetary controls and they will use them in their own political interest. Thus, the implementation of a policy of neutrality will be accepted by a government only if the electorate is fully aware that such a policy is in its own best interest and votes accordingly.

First, in accord with the recommendations of Professors Milton Friedman, Karl Brunner, and other prominent monetary economists, I suggest that the money supply be increased at a steady rate of about 3 per cent per year. To get down to this rate from recent rates in Britain of anything from 10 to 30 per cent, I suggest the change be made slowly, not abruptly as usually in monetary policy, such as in the UK in 1972-73. In monetary management patience is required, a quality in very short supply in government circles because of the political impulse to 'take action to "deal with" 'every passing problem. Sudden large changes in the money supply create shocks to the economic system which lead to serious and costly adjustment problems for individuals as well as individual firms because they require time to be able to respond.

Second, in fiscal policy I also suggest neutrality. The government should not only aim at a long-run budget balance, but should slow down, if not reverse, the increase in government expenditures relative to the size of the whole economy. Again patience is the key and changes should be made slowly. I am not arguing for a year-to-year budget balance, nor for a balance for its own sake, nor for misplaced notions of 'fiscal solvency'. The ever-present tendency which must be checked is for governments to be always at least one step ahead of their tax-financed budgets, to promise benefits without counting the cost. The main objective is to ensure by these means that government policy is stabilising rather than de-stabilising. The stabilising force comes about because under this policy government expenditures would fall relatively less during a downturn in activity (much as happens now) and would grow relatively less during an upturn.

What are the chances of such neutral policies in practice? Practically nil; at least until the public becomes more completely aware of government's responsibility for past economic ills and that neutrality would prove more efficacious than the attempted cures. An analogy to government macro-policy and the public's reaction is the 17th century's espousal of blood letting as a cure for all 'ill humours'. The practice continued until people started to acquire systematic evidence that the process did not work and to discover procedures which did. At one time, say before World War II, governments could pretend that their policies had little effect on their economies; but not today, not with the percentage of GDP controlled by the British Government rising from 24.2 per cent in 1929, 27.8 in 1939, 29.0 in 1948, 42.7 in 1961 to 58.6 per cent in 1975. The comparable US figures are 10.0, 14.4, 19.6, 28.7 and 35.3 per cent respectively.

These figures, of course, grossly under-estimate governmental control of the economy in that much of the control is exercised at the private sector's own direct expense in complying with governmental laws, rules, and regulations. Governments today certainly cannot complain of any lack of power over the private sector, though they may complain about the effectiveness of the power they exercise.

<sup>&</sup>lt;sup>1</sup> Analysed by David R. Morgan, Over-taxation by Inflation, Hobart Paper 72, IEA, 1977.

# Micro-policy—devising property rights

I have indicated at various points in this *Paper* that micropolicy has much more potential return to society than macro. Government's micro-policy stems from its three crucial roles:

- (a) to provide the legal framework, to set the pattern of property rights, to provide the institutional structure within which markets must operate;
- (b) to act as policeman, as an arbiter for disputes, and as an agency to enforce the mutual recognition by members of society of one another's property rights;
- (c) to oversee the production and distribution of public goods,\* like national defence, which everyone consumes equally.

# (a) The legal framework

Markets work most effectively within an orderly society. Markets are efficient where the costs of acquiring information about market alternatives and when the costs of trading between two or more people are low. Markets are efficient when property rights are easily identified and easily enforced. To provide such conditions for orderly trade is the prime responsibility of government.

But economic life is not static; it is changing continuously. Thus, government has to respond by altering the legal framework and pattern of property rights. In this generation, the problems of water and air pollution have become of great importance in Britain. These are problems essentially of indefinable and not easily enforceable property rights to clean air and fresh water. Laws which codify these rights and facilitate mutual recognition of them would improve market allocation of all resources.

Solutions to problems of the misuse of common resources like the sea are needed with increasing urgency. The current proposal to extend national ownership (i.e. control) of the contents of the sea to 200 miles offshore shows that the way in which fish are caught is a subject of property rights. Off the West coast of the USA the federal authorities, in an attempt to conserve fish, enacted a number of regulations designed to make commercial fishing inefficient by obstructing mechanised techniques, restricting net sizes, hours of fishing, sizes of boats, and so on. Thus, by restricting the efficiency of fishermen,

government indirectly tried to legislate conservation of the commercial fish population. Unfortunately, the regulations applied only to US fishermen and not to foreign fishermen in the same waters.

This is one approach. A more efficient method to obtain the 'right amount' of fish in response to economic forces would be to assign fishing property rights to designated areas of the sea. The owners of these rights would then find it in their personal self-interest to ensure that the sea areas they controlled were neither over- nor under-fished. The process of catching fish could then become more efficient. The net result would be gains to everyone, including the more inefficient fishermen eliminated by this process, provided they were compensated by those who gained by the change in property rights.

More mundane examples of the government function in keeping property rights up to date are seen in trade relationships, laws of contract, the concept of breach of contract, anti-cartel and anti-monopoly laws, and the legal status, rights, and obligations of trade unions.

Laws on trade unions illustrate the difficulties in changing property rights. When property rights are re-assigned someone inevitably loses when others gain. Even when the re-assignment means that the gainers (the public) gain more than the losers (the union) lose, the action will seldom, if ever, be taken. This is because the losers are able to bring to bear much stronger political pressure than the gainers; unions can organise to create an effective political pressure-group which the unorganised consumer and the general public have no chance of combating. Thus, legislation may have to be abandoned for political reasons if those who lose are sufficiently numerous and the expected loss is thought substantial, as in 1969 by a Labour Government and virtually in 1972-73 by a Conservative Government. There is, however, a solution to what might appear to be a hopeless dilemma. On efficiency grounds the change should not be made unless those who gain stand to gain more than those who lose stand to lose. To effect such a change in property rights, the government must therefore build into the process a method by which those who gain compensate, or 'bribe', the losers to accept the change. If the property rights of shop stewards (their political power in the union) are limited in a move to improve economic efficiency, for example, the shop stewards will naturally object strenuously to the proposed change. However, if the incumbents, but only the incumbents, can be offered some counter-balancing right, or political power, such as appointing them 'inspectors of union policies and procedures' to ensure that the union management itself does not transgress the democratic rights of the union members (a money payment is often not productive because much of the 'return' to the shop steward is in his standing and comradeship with the union members), then they can be persuaded to allow the legislation to pass.

Society has clearly gained under this scheme which involves a voluntary re-arrangement of property rights, for otherwise the voluntary 'exchange' would not take place. Further examples are the extraordinary monopoly power of the unionised dock workers in the major ports which not only yields very large returns to the dockers, but also makes the ports highly inefficient; the prevalence of restrictive ('make-work') rules throughout British industry which, while maintaining the continued employment of the incumbents, ensures the impoverishment of the rest of the country; and municipal legislation of 'standards' for construction, transportation, etc., which legislates the employment in occupations of people who would be more useful to society elsewhere. The spread of such legislation not only lowers the efficiency of the economy, but also raises the level of unemployment at any rate of inflation. While it is certainly true that unions are not to blame for inflation, it is equally true that they are directly and indirectly responsible for most of the observed unemployment.

# (b) Enforcement of property rights

Even well-defined property rights are of little use unless they can be enforced. There is no gain in declaring theft illegal, if anyone can steal with impunity. Rights have to be enforced or policed. This yields another crucial role for government as the agency best suited usually to perform this task—though private security guards are increasing. The whole apparatus of the Courts, the police, the legal and judicial systems, provide the main example. These are all 'public goods', or rather assumed to be (economists are not all agreed).

# (c) Government and 'public goods'

The third role of government is the most controversial: overseeing the production and distribution of public goods. The controversy arises because few goods are purely public and because deciding how much to produce involves big practical difficulties. Further, the extent to which a good is considered to be public, i.e. the extent to which all can use it equally, often (if not always) depends on the way in which it is supplied, and this also is a decision consumers face. For example, cropspraying can be carried out by an airplane so that it can be regarded as a public good (except for the insects, of course); or individuals can spray their own gardens and areas, so that pesticide spraying is now a private good with possibly significant (external) effects on neighbours. Professor Kenneth Goldin has demonstrated1 that for most, if not all, commodities traditionally categorised as public goods, such as national defence, internal security, outdoor recreation, highways, and lighthouses, and so on, society faces a choice between two main methods of distribution, those which enable consumers to have equal access to the good (making it 'public'), and those which require selective access, i.e. involve a method of exclusion for non-purchases of the good (making it 'private'). Usually, the former method of distribution is handled by government and the latter is entrusted to the market. But, even in the public goods method of distribution, the market can be used to provide the service and settle the otherwise thorny issue of 'how much'; examples are education, toll roads, television, lighthouses<sup>2</sup> (during the early period), research, and even adjudication.

# The government dressed in private clothing

The main difficulty is that there is a strong political temptation for government to move more and more into the production of *private* goods, like railways, steel, and so on. The classic justification for government production of what used to be called, misleadingly, 'public utilities' (like electricity and gas, for example), was that, since it is technologically inefficient to have more than one firm in the industry, there would be a monopoly. Therefore it was thought to be in the 'public

<sup>&</sup>lt;sup>1</sup> In 'Equal Access vs. Selective Access: A Critique of Public Goods Theory', Public Choice, Spring 1977, pp. 53-71.

<sup>&</sup>lt;sup>2</sup> Besides the previous reference to Professor Goldin, two interesting and delightful references are Professor Ronald H. Coase, 'The Lighthouse in Economics', Journal of Law and Economics, Vol. 17, October 1974, pp. 108-128, and Professor Steven N. S. Cheung, 'The Fable of the Bees: An Economic Investigation', Journal of Law and Economics, Vol. 16, April 1973, pp. 11-33.

interest' that the government should control production. This analysis sounds plausible but is incomplete.

First of all, government-owned monopolies tend to be even more inefficient in production than private monopolies because the threat of entry and the profit incentive to reduce costs and innovate are much weaker. Indeed, governments usually ensure that *their* monopolies are well protected by legal constraints on entry (or even potential entry), for example, the US Post Office or British prohibitions on coal imports.<sup>1</sup>

Secondly, allowing private firms to produce, but with government-set maximum 'fair rates of return' on capital invested, is not effective either, despite its common occurrence in US electrical utilities. Both theoretical analysis and extensive empirical evidence<sup>2</sup> show that firms operating under such regulations will use capital inefficiently, that costs and prices will be higher and output lower than if they were not regulated at all. In short, this type of regulation is worse than no regulation since both the firm and its customers achieve fewer benefits.<sup>3</sup>

Another important example of government creating an inappropriate set of property rights is where it succumbs to the blandishments of industries that want protection from 'unfair' competition or from 'too much entry' ruining the trade (by lowering prices). In effect, these industries request the government to protect them from the rigours of competition, to do for them what they could not do for themselves—live the quiet but comfortable life of the legally entrenched monopolist.

Sad to say, to suit itself and at high cost to society, government leaps to the supposed rescue of these apparently be-

<sup>&</sup>lt;sup>1</sup> [Georg Tugendhat, Freedom for Fuel, Hobart Paper 21, IEA, 1963; Colin Robinson, A Policy for Fuel?, Occasional Paper 31, IEA, 1969, and Competition for Fuel (Supplement), IEA, 1971.—ED.]

<sup>&</sup>lt;sup>2</sup> An introduction to the theoretical and empirical literature is: Professors H. Averch and L. Johnson, 'Behavior of the Firm Under Regulatory Constraint', American Economic Review, December 1962, pp. 1,053-1,069; Professors E. Bailey and J. Malone, 'Resource Allocation and the Regulated Firm', The Bell Journal of Economics and Management Science, Vol. 1, No. 1 (1970), pp. 129-142; and Dr H. Petersen, 'The Effect of Regulation on Production Costs and Output Prices in the Private Electrical Utility Industry', Memorandum No. 151, Center for Research in Economic Growth, Stanford University, Stanford, California, 1973. [Ivy Papps, Government and Enterprise, Hobart Paper 61, IEA, 1975, also discusses these issues.—ED.]

<sup>&</sup>lt;sup>3</sup> George J. Stigler, The Citizen and the State, University of Chicago Press, 1975.

leaguered industries. One method is to set up a regulatory commission to raise price, allocate output among the existing firms, and prevent entry. But these are the very actions of a cartel that anti-cartel and anti-monopoly regulation are meant to mitigate. These are the very actions governments claim as the reason for nationalisation. Consider railways in both the US and the UK: in the US regulation, and in the UK nationalisation, were unnecessary.

The same protective effect is achieved by government passing the required legislation but without the costs of a 'regulatory commission', that is, by a governmentally-enforced cartel, but without calling it what it is. When these contrivances are put in this stark form, stripped of the obfuscation provided by official governmental language, they seem too incredible to be true, but they are. Except by government legislation, how else could US farmers producing, for example, lemons, tobacco, milk, cotton, peanuts, rice, corn, etc., etc., or British producers of milk, etc., obtain the benefits of a cartel without the costs? How else could highly inefficient small-scale producers be perpetuated for decades?

My questions are not rhetorical because there is another method, a favourite of all governments, including Britain's Labour and Conservative parties. The government can guarantee to buy the product at a high price, subsidise the industry, lend it money (with little expectation of having it repaid), or force the industry's customers to buy the firm's products—through 'buy British' legislation, use of nationalised industries such as coal and steel to buy from inefficient high-cost suppliers, tariffs, import quotas, straight subsidies, and so on.

One of the ostensible reasons for these highly inefficient actions is the desire to prevent unemployment in an industry like coal or cars, or in a geographic region like Glasgow or Coventry. Praiseworthy as the objective may seem, the action is short-sighted because it perpetuates rather than mitigates the problem.¹ Industries which are declining are declining for very good reasons: they are inefficient or are producing a less useful product than their competitors. Labour, land, materials, energy, buildings, and other resources should be moving out of them and into growing industries. This is particularly important for labour. If labour moves out of declining and into

<sup>&</sup>lt;sup>1</sup> Graham Hallett, Peter Randall, E. G. West, Regional Policy for Ever?, IEA Readings No. 11, IEA, 1973.

growing industries, we are all better off, including the people who would otherwise have stayed in the declining industry. There are costs to moving and gaining new skills, but government's response should be to lower these costs and encourage the move, not hinder it. Skilled labour is a valuable resource, and it will not be wasted in a competitive market. If shipbuilding declines, oil rigs take their place. If the demand for book-keepers and clerks declines, the demand for computer operators, programmers, and key-punchers increases. If the demand for government employees declines, there is an everincreasing demand for their services in the private sector.

# The required functions of government

To conclude, government does have a vital function: to foster and to protect competitive markets so that the economy can grow efficiently and in accord with the multitudinous interests of its members. Government should see that the economic game is played vigorously and according to the rules. But the referee cannot also play, for who then will referee the referee?

# VI. SUMMARY AND RECOMMENDATIONS

#### A. SUMMARY OF THE ARGUMENT

Economics is a stochastic science. We can only talk about the odds in favour of or against an economic event taking place. We can never say in economics that something will happen; we can merely give the probability of its occurrence, i.e. say how likely it is. Economic relationships between variables are said to be stochastic in the sense that, given the values for one set of conditioning (or exogenous) variables, we can determine the probabilities of occurrence for the remaining dependent (or

<sup>&</sup>lt;sup>1</sup> The difficulty in obtaining housing in a new town is a good example of a cost of moving, especially if electrician Smith has to go to the bottom of the queue for a council house. In terms of retraining, the 'burden' falls mainly on the young, those who are deciding where to work and what to do, and those who have the best alternative opportunities. Industries do not die overnight and, at least without governmental interference, people would adjust themselves to slowly-changing demands for their services. Those who claim it is 'unfair' to encourage people to move from Welsh coal towns, for example, where 'they have always lived', do not seem to know that many of these towns were created less than a century ago by the lure of coal mining.

endogenous) variables. Economic theory shows how to relate conditioning variables, which are usually determined by non-economic forces, to dependent variables, which are determined by the economic relationships.

*Econometrics* is the bridge between theory and real life. Econometrics, a judicious blend of economic theory, statistical theory, and mathematics, is the tool which:

- reformulates loose theoretical statements into precise empirically relevant statements;
- 'tests' economic theories, that is, enables us to reject inadequate theories which do not explain what we observe;
- enables us to apply economic theory to practical problems and answer relevant policy questions.

One of the most important practical lessons to be learnt from econometrics is to recognise the problem of *identification*, the problem of how to disentangle *apparent* cause from cause from consequence. Econometrics shows the need to examine *all* the relevant data, not only those items which support one's preconceived notions. The political practice of citing only agreeable statistics can never settle economic arguments, whereas the econometric approach of examining all the data and weighing them carefully in the context of rigorous theory can.

Econometric forecasts are answers to 'What if?' questions. A forecast is a statement about the odds in favour of a value of the dependent variable given the values of the conditioning variables; a forecast is merely a statement about relationships between economic variables. Economic events cannot be predicted, since one cannot give the odds in favour of the conditioning events occurring. Thus, while economists cannot 'foresee' the future, they can understand it. No-one else can predict the future; but neither can he understand it.

Micro-economics deals with the relationships between individuals and firms and between unions and government agencies; with markets and the decisions of individuals both within markets and within collective organisations like governments, bureaucracies, and even committees. Macro-economics deals with the relationships between broad aggregates defined over an entire region or economy such as total consumption, investment, wealth and income. These variables are measured by

index numbers. They provide a useful measure of the aggregates only when the proportions of the individual items which make up the aggregate remain the same. Micro-theory enables us to understand the relationships which underlie the macro-relationships.

Econometric procedures can be used to obtain forecasts, i.e. statements about probabilities of occurrence of the endogenous macro-variables given the conditioning variables. Thus, the econometric macro-model can be tested and, if not rejected, applied to practical policy problems.

The methods of 'predicting' or rather attempting to predict macro-variables which are used are naïve prediction and ad hoc construction models. The former assume essentially that the past will repeat itself so that past observations can be projected into the future. Little, if any, economic theory is used in obtaining these 'predictions'. Ad hoc construction uses a modeller's hunches, feelings, and intuitive insights to modify results obtained by either of the above methods so that the resulting prediction meets with the modeller's preconceived notions.

The advantage of econometric models is that they provide a method for learning from past mistakes in a scientific manner, that is, one has objective criteria for evaluating the model which can be tested and rejected. Naïve prediction models and, a fortiori, ad hoc models do not have this advantage. Econometric models have the disadvantage that learning from them can proceed only as fast as economic theory grows, and in the current state of the art can be used to provide only partial answers to a few policy questions. In contrast, naïve and ad hoc models can always be used to produce some prediction, on any variable, even if one can have little confidence in the prediction, and even if one cannot judge how likely one is to be wrong. But if a modeller is asked today to produce a prediction—say, inventory levels in 1979—he can quickly cite a figure; whereas the econometric modeller may not be able to say anything other than to express his ignorance.

Macro-models used for policy in Britain and the USA, as opposed to models used purely for research purposes, combine all three approaches in varying degrees because the demand by policy-users is for predictions, not forecasts, for numbers and percentages, no matter how obtained.

# Practical lessons of macro-models

A few of the practical lessons learnt primarily from the use of econometric macro-models over the last 25 years are:

# A.—Rejection:

- (i) of those notions of Galbraith which have been formalised and subjected to test;
- (ii) of the early simple versions of monetarism;
- (iii) of the Keynesian explanation of the 1930s depression;
- (iv) of all the early simple notions of multiplier effects and elementary Keynesianism;
- (v) of aggregate demand as the *sole* driving force in market economics; the importance of supply is now realised to have been seriously under-played;
- (vi) of the ubiquitous usefulness of static models;
- (vii) of the supposed efficacy of dealing only with broad macro-aggregates;
- (viii) of the Phillips curve and stimulation of research on the operation of labour markets.

# B—Recognition:

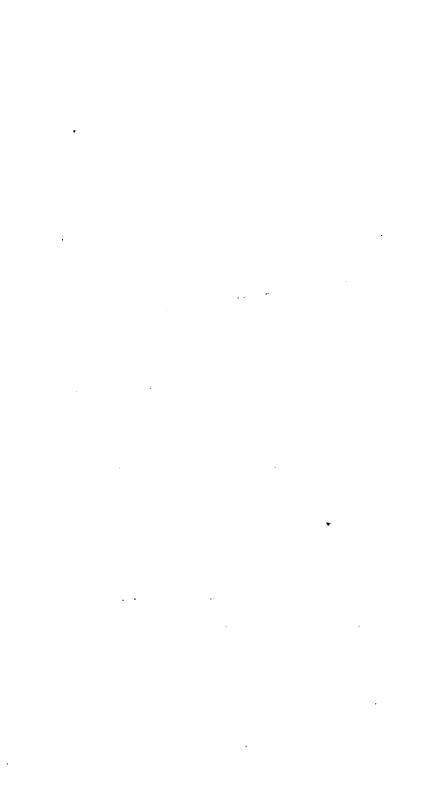
- (i) of the role of government action in increasing general uncertainty and in de-stabilising the economy;
- (ii) of the role of government in changing general economic efficiency through changes in property rights;
- (iii) of the importance of the money supply, financial institutions, and the financial actions of both local and national governments.

#### B. RECOMMENDATIONS FOR POLICY

These lessons would seem to imply the following policy recommendations for government action:

- I. Take a 'neutral' position on fiscal and monetary policy.
- 2. Develop and enforce personal property rights.
- 3. Enact measures and repeal old laws to facilitate the smooth operation of the market economy.
- 4. Encourage private and individual versus central and 'collective' decision-making.

Economists have much to learn, but through econometrics they have learned some lessons and will learn many more. Who else will?



# MODELS OR MARKETS?

# A Sceptical View of Forecasting in Britain

#### RALPH HARRIS

It may be thought that the only definite way of establishing the case for scepticism on conventional macro-models as a guide for 'management' of the economy would be to take them apart and show where the postulated categories, correlations and co-efficients are wrong. That would imply that I (or others known to me) knew the correct answers and could build a better (if not perfect) model. But even the 'experts' have shown they are not competent to discharge that task. Indeed, a strong critique could be based on the very broad empirical evidence in Britain that successive generations of macro-models have proved a dismal failure in guiding economic policy.

It is some years since Mr Christopher Dow's devastating demonstration that post-war 'stabilisation policy' had been de-stabilising because both timing and 'correction' tended to be perverse.1 Macro-model-mongers may plead in defence that government objectives after 1945 were inconsistent: full employment, fixed exchange rate, stable prices, open economy, low interest rates, and the rest. By the late 1950s, however, the familiar 'stop-go' oscillations led to a more single-minded emphasis on 'growth' under the National Economic Development Council. Instead of avoiding instability, the macro-forecasters from the National Institute of Economic and Social Research (NIESR), the Cambridge Social Accounting Matrix (SAM) and the Treasury contributed to even wider fluctuations between booms and slumps in the 1960s, with intensifying inflation and unemployment, but without the prized goal of higher (let alone sustained) growth. And since 1972, when the supposed constraint of a fixed exchange rate was abandoned, the economy has been even more severely mismanaged. But the macro-meddlers are not so easily defeated: if their models have proved no good, they simply conclude we must build bigger or better models.

# Pretence of knowledge

So I turn to the more fundamental, a priori objections. My case against the model manipulators rests on the solid foundation of ignorance, not only mine, freely confessed, but even more the ignor-

<sup>&</sup>lt;sup>1</sup> J. C. R. Dow, *The Management of the British Economy 1945-60*, Cambridge University Press for the NIESR, 1968.

ance of the modellers which is all the more dangerous if they lack humility—as has been known among economists at the NIESR and Treasury. Indeed, all confident claims to comprehensive knowledge are a sham. Their 'sophistication' borders on naïvety. Macromodels may be the most prestigious branch of modern economics technically (or rather pyrotechnically), but we should be on guard. 'Prestigious' is derived from 'prestidigitator', which according to the Shorter Oxford English Dictionary is concerned with conjuring, juggling, sorcery, and, I must report, cheating...

In short, the claim of some model-makers to produce a computable matrix to help steer short-term economic policy is founded on a pretence to knowledge which they do not have, the pretence that Professor F. A. Hayek¹ has criticised as based on a confusion between the natural and social sciences. The model-mongers fly in the face of Pigou's warning against 'the mere building of cheap toys'²—except that their crude statistical 'meccano' sets are no longer cheap.

Analysis of the perfectionist requirements of the modellers cuts the ground from under their feet. Among the minimum requirements for an operational 'model' of the British economy are that some super-economists can identify the significant variables, distinguish the exogenous from the endogenous, put appropriate numbers to them-in percentages, indices, pounds (current and constant), absolute magnitudes-and then link the resulting mixture of estimates and out-turns together in correct causal sequence that will transmit the effects of stipulated (and often simultaneous) change to all the components to be predicted. All this implies comprehensive knowledge of physical and monetary correlations, coefficients of production, elasticities of demand and supply, marginal rates of substitution, import contents of changes in output . . . It would require a sustained achievement of a uniformly high standard of accurate estimation that may one day be possible but is certainly far beyond our present reach.

As with a moonshot, it would not suffice to get some bits more or less right. The ability to hit the target and not shoot off into space depends on the weakest link in the sequence of analysis and measurement. Yet, as two Nobel Laureates of recent years—Hayek³ in 1974, Friedman⁴ in 1976—have insisted, prediction in the social sciences is poles apart from prediction in the physical sciences.

<sup>&</sup>lt;sup>1</sup> Full Employment at Any Price?, Occasional Paper 45, IEA, 1975.

<sup>&</sup>lt;sup>2</sup> 'An Economist's Apologia', in A. C. Pigou, *Economics in Practice*, Macmillan, 1936.

<sup>&</sup>lt;sup>3</sup> Full Employment at Any Price?, op. cit.

<sup>4</sup> Inflation and Unemployment: the New Dimension of Politics (the 1976 Nobel Memorial Lecture), Occasional Paper 51, IEA, 1977.

Prediction in the natural sciences relies on understanding the interplay of relatively few variables and eliminating extraneous influences—almost in pure laboratory conditions. In sharp contrast, a comprehensive theory in the social sciences must take account of very large numbers of particular facts which are so widely diffused that—even if they are not perpetually changing—knowledge of them could never be brought together at the centre.

## Corporate forecasting and national planning

Much confusion is caused by failure to understand the difference between corporate forecasting and national planning. Some years ago Professor Oskar Lange, the influential Polish economist who believed that markets were not only essential but could be built into socialism, said rather too confidently in criticism of Professors Hayek and Lionel Robbins: 'Let us put the simultaneous equations on an electronic computer and we shall obtain a solution in less than a second'. '. . . the electronic computer', he added, 'does not replace the market. It fulfils a function which the market was never able to perform.'

Sir Frank McFadzean, until recently chairman of Shell and therefore no stranger to corporate planning, now Chairman of British Airways, and visiting Professor of Economics at Strathclyde, referred some years ago in his polemic Galbraith and the Planners<sup>2</sup> to the 10 million Soviet citizens who, in the absence of spontaneous market mechanisms, were estimated in the 1960s to be engaged in the manual collection and processing of data. Academician Glushkov, he added, warned that if Russia attempted to simulate the detailed operation of the Russian economy, it would require 'several quintillion relationships to be examined and appraised' and that would take several years even with 'a million computers processing 30,000 operations a second'.

A disillusioned special adviser to the Chancellor recently likened the Treasury's 'vast economic model' to 'a coral reef in its uncontrolled growth... It has reached a point where no single individual can grasp its complexities'. Alas, or perhaps we should say thank goodness, there is no escape for modellers in computers that would undoubtedly tempt power-hungry politicians—or even economists—to create a human beehive before 1984. The macro-forecasters are technical tyros with a larger capability to intensify rather than remedy the confusions into which they have helped bring economic policy by 1977. In contrast, a competent business man operating

<sup>&</sup>lt;sup>1</sup> Oskar Lange, 'The Computer and the Market', in C. Feinstein (ed.), Capitalism, Socialism and Economic Growth, Cambridge University Press, 1967.

<sup>&</sup>lt;sup>2</sup> Strathclyde University Press, 1968.

<sup>3</sup> Adrian Ham, Financial Times, 5 August 1976.

in competitive markets soon learns that his forward plans are beset by uncertainty, and he has a strong motive to revise all forecasts as their always tentative extrapolations look like being falsified by changing reality.

## Equilibrium or rogue elephant?

A problem that confronts all model-builders is whether they regard their starting point as some variant of equilibrium or claim to know the equilibrium point towards which current tendencies in the economy are propelling us. Or do they reject the concept of equilibrium and suppose the system is inherently and incorrigibly unstable in the absence of perpetual discretionary intervention? By simple analogy, should 'the economy' be regarded as an ecological system with an underlying balance that is constantly trying to assert itself despite changes from outside the system? Or is it a mechanism that will run off the lines unless politicians are constantly winding it up, changing the regulator, and switching the points?

## Reality of ignorance

Three a priori postulates should prompt suspicions against even the most heavily-qualified claims of comprehensive models as a guide to economic policy.

# (i) Ignorance of the present

The rival theories of economists reveal no agreement between the professionals about the operation of the economy or the leading processes of economic causation. We have left behind the glad, confident morning of Keynesian consensus which opened the door to the macro-mongers. We are no longer sure about the underlying determinants of employment or real income, the role of investment or the effects of a budget deficit, the significance of monetary aggregates, and so much more. It is not surprising that the predictions of rival models differ randomly and the computer print-outs always need what Professor Lawrence Klein, President Carter's economic adviser, describes privately as 'tender, loving care' before being displayed to the waiting world. What confidence can we have in this impressive rigmarole, if the resulting figures have to be 'loved' to make them plausible?

# (ii) Uncertainty of the future

Except in a closed, static system, an economy is characterised by *pervasive* change and uncertainty. There are not only the perpetual jolts imparted by ceaseless and often arbitrary, or even irrational, political changes both at home and abroad. There is also the unfathomable, immeasurable, imponderable 'confidence', or lack of

it, which may exert a decisive influence over developments that swamp the measurable or material changes that can be fed into computers. Above all, there are changes in resources, techniques, raw materials, synthetic products, demand, fashion, foreign trade, that have between them totally transformed the inputs and outputs of whole industries and sectors of the economy throughout the post-war period.

There are of course patterns, uniformities and regularities which can be handled by extrapolations. But that does not help enough. All that is most important for economic development comes from the discontinuities which cannot be known until they happen. The best way of dramatising the disruptions caused by such unforeseeable changes is perhaps to recall some of the more confident forecasts that have mocked the pretensions of would-be planners (in government and business) throughout the post-war years. It is painful now to recall the miscalculations and improbabilities of some of the most expert forecasters:

- the famous post-war fuel shortage that never emerged until the Arabs took everyone by surprise with the oil price;
- the miracle of nuclear energy that was to solve the fuel shortage that never happened;
- the manpower budgeting that invented shortages of skills no longer even remembered, ending up with the bizarre 'manpower gap' of the National Plan;
- the complacency over the supply of doctors that missed the large-scale exodus of a large proportion of the products of our medical schools and made us dependent upon immigrants more urgently needed in their own lands;
- the supposed decline in medical costs when the NHS reduced disease;
- the phantom shortage of steel-making capacity that haunted the NEDC, the National Plan, Sir Robert Shone—and everyone except Sir Monty Finniston;
- the 'world dollar shortage' proclaimed by Sir Donald MacDougall
  just as the world was to be overwhelmed by the flood;
- the electricity shortage that never was, but that led to massive centralised mis-investment in peak capacity which remained idle;
- the sacrosanctity of fixed exchange rates, the projected growth rates of successive national plans, those oft-heralded but so elusive balance-of-payments surpluses . . .

Many of these forecasts looked highly impressive at the time of their conception. Some economists were as badly caught out as politicians—perhaps because they tend to look for regularities and continuities: 'the many in the one' rather than Marshall's 'the one in the many'. The costs were not borne by the model-makers, who indeed built good jobs and reputations on them, but by the people who suffered, through lack of doctors, over-investment, increased prices, higher taxation.

Statistical analysis and speculation are useful, but only within the discipline and information of markets. Then they can enable us to judge the direction of possible future changes—and sometimes their order of magnitude. But the best results are achieved by specialists, usually in relatively small sectors, who have learned how to blend detailed particular knowledge with a good 'feel' for those immeasurable forces—that comes only from familiarity with microknowledge that is the fruit of markets but that, by definition, must be left out of the reckoning by the 'scientific' macro-statistician.

All economic forecasting is guesswork—and never more beguiling than when churned out to three decimal places<sup>2</sup> by computers, wired-up to Heath-Robinson contraptions, fed on a comparative spoonful of stale semi-statistics, claiming to simulate the working of a complex open economy. Even if we regard the economy as stable—with an in-built tendency to adjust itself towards an equilibrium state—the future will be different from the past in ways we cannot know in advance.

All forecasting starts from the present—or more strictly from the latest uncorrected time-series or census. It must therefore depend on some variant of extrapolating variables from the past into the future with whatever adjustments are thought appropriate in differential rates of change operating on them. Thus all forecasting is in an important sense backward-looking—vividly compared to steering a ship by its wake. It is the very opposite from the impression of prescience conveyed, not always innocently, by modellers.

However good measurements, correlations, techniques become, the picture of the future will remain obscured by the element of 'uncertainty' which Frank Knight distinguished from mere 'risk'.'s Risks present the statistician (or actuary) with little anxiety of being proved wrong because they relate to recurrent variations—in weather, familiar diseases, death rates, and other hazards—which can be grouped together over large numbers of cases or over cycles, assessed by well-known probabilities, and offset by the equivalent of an insurance premium. In contrast, uncertainty relates to the equity element for which classical economic theory provided the residual

<sup>&</sup>lt;sup>1</sup> Letter to Professor A. L. Bowley reproduced in A. C. Pigou (ed.), *Memorials of Alfred Marshall*, Macmillan, 1925, p. 421.

<sup>&</sup>lt;sup>2</sup> Marshall warned Bowley (*ibid.*) against putting 'the varnish of mathematical accuracy to many places of decimals on results the premises of which are not established within 20 or 50 per cent . . .'.

<sup>&</sup>lt;sup>3</sup> Risk, Uncertainty and Profit, Houghton, Mass., 1921, reprinted University of Chicago, 1971.

reward of profit or penalty of loss. It refers to unique, discontinuous changes in demand, innovation, discovery, which cannot be absorbed by probability theory.

The merit of a competitive market is that it is in principle (if not always in practice) capable of adapting supply and demand promptly to the impact of uncertainty through changes in relative prices, which induce scattered consumers and producers to adjust their actions—even without knowing the source of the disturbance to their previous calculations. It is, in this sense, the optimum discovery procedure in a changing world of imperfect human foresight confronting sparse resources.

## (iii) The macro-mirage

A third weakness undermines the facile assumptions on which ambitious models rest. Non-market economists (along with many others) fall into the well-baited trap of over-simplifying the much more complex phenomena of the so-called social 'sciences' into far fewer categories than the inherently simpler physical sciences acknowledge. Scientists proper are able to distinguish all matter in terms of a finite number of elements objectively defined by their constant atomic and molecular composition. (In the real world mathematicians acknowledge that even theirs is an approximate science.) Economists have no such capability, yet some of them do not hesitate to claim scientific validity for crude theories about the effect of changing quantities of such rag-bag macro-categories as 'investment', 'manufacturing output', 'employment', 'exports'. The macro-men alight on the concept of 'capital' and think that. because they can put a number to it, they are handling a concrete entity which can be linked with index numbers over a time-series to predict changes in other macro-concepts--'output' and such-like bundles of dissimilarities.

What distinguishes a 'capital' from a 'consumer' good is often not its physical characteristics but the economic way it is used. Some education is investment (in improved skills that can be marketed) and some is pure, direct consumption and enjoyment of skills or knowledge. A similar duality applies to private cars or domestic equipment, like washing machines, which are capital goods masquerading as ('durable') consumer goods and which yield an income in kind over a long period.

Yet the short-lived 1965-6 National Plan, taking its cue from Mr Andrew Shonfield's fashionable but in effect mischievous Penguin, Economic Policy since the War, relied on increased capital investment to raise the growth rate via the magical 'capital-output ratio'. This ignores the micro-economic truth that identical capital equipment may be more or less efficiently employed according to

the varying pressures of competition, as influenced by trade unions, foreign trade, nationalised monopoly.

The same distinction between the technical and the economic applies to such crude macro-concepts as 'fuel', 'transport', 'employment'—even disaggregated into regions, sex, age-groups, trades . . . However much this macro-make-believe is chopped up into sub-categories, the results are not refined substances nor necessarily even cohesive groups but still monstrous heterogeneous heaps, all on their devious ways to creating a myriad kaleidoscope of ever-changing goods, services, satisfactions, for the ultimate, unknown consumers at home and abroad.<sup>1</sup>

#### Scientism and statistics

The fallacies to which I have drawn attention stem from what Hayek has called 'scientism', which can be summarised as the misapplication of the procedures of the physical sciences to the very different world of the social sciences. Economic laws are 'statements of general tendencies' with the ubiquitous qualification that 'other things remain equal'—which they never do.

I do not enter a blanket condemnation of mathematics, which was used effectively by Marshall, Keynes and Edgeworth. It is true that econometric analysis and algebraic formulations can often throw up valuable insights which can then be expressed for laymen in perfectly straightforward language. But, as Keynes said of Marshall, he used 'much self-obliteration' to keep diagrammatic methods 'in their proper place'—which was usually in footnotes or appendices.<sup>2</sup> Marshall in turn reviewed Edgeworth's Mathematical Psychics:

'It will be interesting to see how far he succeeds in preventing his mathematics from running away with him, and carrying him out of sight of the actual facts of economics'."

A century later 'self-obliteration' is hardly the style of the present-day macro-modellers. Their occasional reservations and qualifications are usually lost to the politicians who see only clear, concise, comforting statistics. Yet the mathematics the modellers proudly flourish would be regarded by competent practitioners as 'dog maths' on a par with what schoolboys used to know as 'dog Latin'.

Alas, despite these warnings of the inherent limitations of mathematics, its modern exponents have been tempted by the advance in computer technology into believing that improvements in the

<sup>&</sup>lt;sup>1</sup> The reader is referred to the writings of Professors L. M. Lachmann and G. L. S. Shackle on these economic fundamentals.

<sup>&</sup>lt;sup>2</sup> Memorials of Alfred Marshall, op. cit., p. 25.

<sup>&</sup>lt;sup>3</sup> Ibid., p. 26.

hardware and software will compensate for the incurable deficiencies of the statistical inputs.

## Proof of the pudding . . .

Enthusiasts for macro-forecasting should be required to study the assessment of the results of various models Messrs J. C. K. Ash and D. J. Smyth summarised in *Bankers Magazine* (October 1973) under the intriguing title 'Who forecasts the British economy best?'. Among their findings from examining the efforts of the Treasury, NIESR, OECD, *Sunday Times* and *Sunday Telegraph* between 1967 and 1971 were the following gems:

- 1. All the half-yearly forecasts of GDP and its main components exhibited large variations of error and were frequently more wide of the mark than a blind prediction of 'no change'.
- 2. The Sunday Telegraph, relying on less sophistication and more hunch by business economists accustomed to the flavour of markets, did better throughout than the elaborate econometric models.
- 3. Measured by Theil's inequality coefficient, the largest error by all five forecasters of the nine components of GDP was in the Treasury's forecast of public authority current spending. The coefficient was 1.42 where an accurate forecast would have yielded a coefficient of zero, and a forecast of 'no change' would have shown up as 1.0.
- 4. Although the NIESR returned the best scores for some periods and some components, and the OECD or Treasury scored better for others, none was consistently good over the range (except the Sunday Telegraph).
- 5. Leaving aside the range of error and turning to the half-yearly forecasts of the direction of change (i.e. the plus or minus sign), Ash and Smyth found that (apart from the Sunday Telegraph) the best, or least bad, performance was by the NIESR: 'about a quarter of all the turning points are missed, and about a quarter of its turning points are spurious'. In other words, the best (least worst) forecaster half the time simply got the sign wrong!
- 6. In the ranking of 'best buy', the Sunday Telegraph was the only supplier whose forecasts were all rated 'acceptable' (except for stockbuilding). Others were inconsistently good for some and bad for others. Of the Treasury's forecast of public authority spending, Ash and Smyth concluded with the damning verdict: 'unacceptable and not safe in any use'.

In April 1975, the persistent Mr Ash returned to the fray, this time concentrating on the Treasury forecasts from 1968 to 1974.

<sup>1 &#</sup>x27;Forecasting the forecasters', Bankers Magazine, April 1975.

He found it had slightly reduced the error in public spending, but had increased it in the key variable of GDP where the inequality coefficient hovered around the dreaded figure of 1.0 that would have resulted from simply assuming 'no change'!

As evidence that the pertinacious Mr Ash may not be above

As evidence that the pertinacious Mr Ash may not be above suspicion, he indulges in an exercise of 'retrospective forecasting' to show that an equation can be derived which, if applied to all forecasts, would have given a better result—on average by about 5 per cent. But he does not venture to say whether he thinks backward 'correction' would hold for future discrepancies between forecasts and out-turns.

## The bigger the worse

What emerges from this rather uninhibited demolition of the claims of macro-modellers? I am not arguing against the use of mathematics and formal econometric models for exploring or testing possible correlations between significant variables within a closed or limited circuit. Sectoral models of the market for labour, or more specifically for shipping, tourism or economic textbooks, may advance our understanding and improve the quality of competitive business decisions where errors are penalised by losses.

But the more widely we try to extend the catchment area to construct a comprehensive model of the economy as a whole, the more tenuous the calculations are bound to become. To quote Hayek on the more realistic founders of mathematical economics:

"... their systems of equations describing the pattern of a market equilibrium are so framed that, if we were able to fill in all the blanks of the abstract formulae, that is, if we knew all the parameters of these equations, we could calculate the prices and quantities of all commodities and services sold."

But, as Vilfredo Pareto clearly stated, its purpose cannot be 'to arrive at a numerical calculation of prices', since to assume we could ascertain the data was, in Pareto's word, 'absurd'.2

The real danger is that 'the pretence of knowledge' will lead governments to believe they can control the economy more extensively and to finer margins of error than are attainable—with contrary, de-stabilising consequences. And as the results of past mistakes are manifest and multiplied, the politicians will be tempted into still wider and wilder demonstrations of their incompetence—stemming above all from their irremediable, collective ignorance of the necessary data and relationships.

<sup>&</sup>lt;sup>1</sup> Full Employment at Any Price?, op. cit., p. 35.

<sup>&</sup>lt;sup>2</sup> Quoted by Hayek, op. cit., p. 35, from Pareto's Manuel d'économie politique (Paris, 1927).

### Alternative approach

What is the discipline on the over-use of models in government? What can be done about it? and, Are these models necessary? My answers must be 'None', 'Nothing', and 'No'. As a guide to the general management of the economy they remain a snare and a delusion.

The alternative approach is derived from my original postulates of ignorance and uncertainty. The only mechanism—or organism—that can engage dispersed knowledge and differing forecasts into an operational communications network as a guide for action is the competitive market. High priority should, therefore, be given to reforms that will remove avoidable obstacles to its freer functioning.

Markets are like a whole series of linked computers into which are fed daily information and estimates about the changing ingredients of supply and demand, and out of which pour a ceaseless feedback of signals mostly in the form of changing relative prices that guide producers and consumers in adapting to change. Markets not only use more—and more accurate—information than the most complex model conceivable; they provide *incentives* for individuals to take appropriate action as producers and consumers—disaggregated down to hundreds of thousands of separable and specific resources, goods and services.

Since unavoidable 'uncertainty' arises from changes that can never be accurately foreseen, competition brings the advantage of a spread of rival forecasting estimates. Companies that are proved most wrong will have strong financial inducements to follow their more successful competitors. Corporate plans may extend 5 or 10 years forward but they are daily subject to revision in the light of changing market indicators.

# How perfect?

To those who respond with the trite catchphrase that 'markets are imperfect', there are three answers. First, those who seek perfection are not really of this world. Nirvana comparison with perfect but unreal forms of government machinery is futile. Second, markets are far less imperfect than the ad hoc sequence of discretionary intervention by politicians—guided by a mixture of scientific-seeming models, arbitrary party passions, and ever-present electoral calculations. The real pathology of planners is seen in the politician's craving for certainty—which is doomed to disappointment as successive efforts to impose 'stable growth' have plunged us all into deeper and darker uncertainties.

<sup>&</sup>lt;sup>1</sup> In an essay entitled 'Mechanical and Biological Analogies in Economics', Alfred Marshall concluded 'in the more advanced stages of economics' that 'The Mecca of the economist is economic biology rather than economic dynamics'. (Memorials of Alfred Marshall, op. cit., p. 318.)

The third answer to people obsessed with the 'imperfections' of markets is that the worst are man-made and can be removed or at least reduced by man. How can we be impressed by political rhetoric about the 'failure' of the market system when government has come to control 60 per cent of the national income, financed by highly distortionary taxes and subsidies, and has destroyed most of the market instrumentation by pervasive controls over prices—including wages, rents, profits?

#### How stable?

A more justified anxiety is whether, if markets were allowed to work, the resulting total outcome would be stable—would tend towards a tolerable equilibrium? As a self-confessed, half-baked Keynesian coming down from Cambridge after the war, I would have replied: 'No, not in the absence of active demand management—and all that . .' But, working at the IEA since 1957, I have been increasingly impressed by the monetarist school which has now amassed compelling evidence that the worst instabilities of economic systems, down the centuries and across the world, have been caused by the mismanagement by governments of the money supply. Having watched their disruptive record in Britain over the past decade, I have marvelled that the residual market mechanisms have performed so well in keeping the show on the road: at least the daily (private) bread and milk gets delivered—if the daily (government) post does not!

The case for reconstructing the market as the best available computer would start with the reasons for the Keynesian revolution which lie in the massive unemployment between the wars. Its cause was thought to be a chronic, inbuilt deficiency in aggregate demand—but it can be explained by a world-wide contraction in the money supply. The depression was aggravated in Britain by adherence to an over-valued (i.e. non-market) exchange rate, and by the resulting protectionist-preservationist policies pursued by Tory and National Governments.

It remains true that in the absence of Keynesian management, unemployment might stand higher than we would wish. That level is largely determined by exogenous *real* factors in the labour market,<sup>2</sup> including obstacles to geographical and occupational mobility of labour and aggravated by untaxed social security benefits which increase voluntary unemployment and lengthen the search-time for new jobs.

<sup>&</sup>lt;sup>1</sup> Milton Friedman, The Counter-Revolution in Monetary Theory, Occasional Paper 33, IEA, 1970.

<sup>&</sup>lt;sup>2</sup> Friedman, Unemployment versus Inflation?, Occasional Paper 44, IEA, 1975, especially the British Commentary by David Laidler.

If Keynesian expansionist policy is used to drive unemployment below this 'natural' or sustainable rate, the gain is short-term and purchased at the expense of accelerating inflation. As inflationary expectations are alerted and escalate, it requires ever-larger injections of purchasing power to achieve a dwindling effect on employment—until galloping inflation and mounting unemployment stare us in the face.<sup>1</sup>

The record was set forth by William Rees-Mogg in *The Times*.<sup>2</sup> The plot of M3 (1965-73) against the price index (1967-75) provides powerful reason to suppose that the abatement of inflation during early 1976 had nothing much to do with price controls, but followed—after the customary lag of about two years—the cut-back by the Labour Chancellor, Mr Healey, in the rate of growth in money supply.

Within a stable monetary environment, the more freely markets are permitted to operate, the more responsive the economy will be to those inevitable uncertainties arising from non-monetary factors that can neither be foreseen nor exorcised by forecasting models. With Sam Brittan, Milton Friedman, Peter Jay, A. A. Walters and a swelling army of leading economists, I would therefore argue against macro-models as a guide to fine-tuning and for reliance instead on a fixed, announced monetary rule as the best guarantee of the optimum stability available to us.

I do not propose to fall into the trap of forecasting that forecasting will never be made adequate by improved techniques of control or monitoring of variables or identification of non-uniformities. But that is not a necessary part of my case. I have to maintain only that such techniques have not yet been devised. Until that day we must not suppose that they have. And until that day, which may be decades or centuries away, the market is the best computer/model we have. Let us use it and be grateful.

<sup>1</sup> Hayek, op. cit.

<sup>&</sup>lt;sup>2</sup> The article (13 July, 1976) was somewhat dogmatically entitled 'How a 9.4% Excess Money Supply gave Britain a 9.4% Inflation'.

## GLOSSARY: SIMPLE EXPLANATIONS OF THE MAIN IDEAS

These descriptions are illustrative and indicative, not rigorous definitions. They are intended to help readers to an intuitive grasp of the root ideas. Starred terms occur elsewhere in the Glossary.

AD HOC CONSTRUCTION (AD HOCCERY)—A modification of naïve prediction\* and econometric\* procedures in which the forecaster arbitrarily changes the values of his estimates\* of coefficients\* if he does not like the number obtained through statistical analysis! An example would be if a forecaster estimated the increase in aggregate consumption accompanying an increase in income as 0.7 and arbitrarily changed the number to 0.9. Unlike econometric\* estimates, the forecaster cannot evaluate the reliability and accuracy of estimates obtained by ad hoc construction methods.

ANALYTICAL (ROLE OF THEORY)—The use of the logical structure provided by a theory\* to examine and describe potential relationships between events, or probable occurrences in the world. It enables us to understand how the events are related and to prescribe a causal link between one occurrence and another.

COEFFICIENTS—The symbols in a mathematical model which, when replaced by numbers, allow us to determine, for example, the amount of goods supplied at a given market price.

COMPETITION—A competitive market is characterised by a 'large' number of buyers and sellers, in which each buyer or seller knows the market price and can easily shift to other sellers or buyers if the price asked or offered differs from the market price; and new buyers and sellers can easily enter or leave the market. The number of buyers and sellers can be as small as half-a-dozen. The effect of competition is to minimise costs for the quantity demanded; and price is equal to the lowest average costs of producers. Innovations providing a competitive advantage are quickly emulated by other sellers. Buyer and seller do not 'strive' against their individual competitors, nor buyer against seller nor seller against buyer, but try to meet the impersonal conditions of the market. These competitive adjustments stabilise the market. (Contrast this ordered picture with the popular conception of competition as a 'competitive struggle'.)

CONDITIONAL PROBABILITY—See PROBABILITY.

CONDITIONING VARIABLES—See PROBABILITY.

DEMAND EQUATION (FUNCTION, OR CURVE)—A formal expression of the relationship between quantity demanded and price. It depends upon the prices of all other goods and on the incomes of the consumers. If other prices or incomes change, the demand equation is said to 'shift'.

DETERMINISTIC (THEORIES)—Theories expressed in terms of simple cause and effect: if A, then B. Most elementary expressions of physical and chemical laws are expressed in terms of deterministic theories.

DYNAMIC MODELS—Models which involve time in their formulation. They are needed to explain rates of change in economic variables. Static\* models do not involve time and are used to describe economic systems in equilibrium, i.e. in which the values of variables are not changing over time.

ECONOMETRICS—The use of mathematics and statistics to relate economic theory\* to observations of the real world. Econometrics makes theories more precise by testing and modifying them, provides the estimates\* of coefficients\* required by industry and government to make decisions, and evaluates the usefulness of economic theory in explaining the world.

EFFICIENCY (ECONOMIC)—A term with a considerably different meaning for the economist than for the public. An allocation of resources (land, labour services, goods, leisure) is efficient if no other re-arrangement can make someone better off (in his own opinion) without making someone else worse off in his opinion. An efficient allocation of resources depends on people's own evaluations of their consumption, income, work, leisure, and so on. In contrast, the engineering concept of efficiency is closer to the public's use of the 'fewest' resources to get a given output. Economic efficiency implies engineering efficiency, but not vice-versa. It refers to non-material things as much as to material objects.

ESTIMATION—The process of 'solving' an economic relationship, or of fitting it to the observed data, when the theoretical relationships are stochastic\*. More precisely, estimation is the procedure by which we can assign numbers to the abstract symbols (coefficients\*) in an economic relationship. Suppose the data were that national consumption is £4 billion when income is £5 billion, and £5 billion when income is £6 billion when income is £6 billion worth of consumption when income is £5 billion and approximately £5 billion worth of consumption when income is £6.5 billion with minimum error. That is, because the variables are random, no numbers can be used in place of the symbols to predict consumption exactly. However, we can pick numbers for the coefficients to minimise on average the error in our predictions, or rather in our fitting of the model to the observed data.

EXCESS DEMAND—Quantity of a good demanded less quantity supplied at a given price. The amount of excess demand depends upon the price of the good.

HYPOTHESIS—A set of statements expressing in formal language an idea about the world we observe or might observe. It is composed of two types of statements: one presents the abstract notion or conjecture, the other relates the notion to what is to be observed. Conjectures are the raw material from which hypotheses are created; in short, hypotheses are the formalised statements of conjectures.

IDENTIFICATION—The problem of trying to disentangle from a complex array of observed data whether an economic relationship can be used to describe some of the data and if so to identify which variable is cause and which effect. Identification is a more difficult problem in economics than in physics or genetics because in the latter disciplines, experiments are designed so as to avoid the identification problem. In economics, 'nature designs' the experiments so that the economist must use econometric tools in an attempt to overcome the identification problem.

INDEX NUMBERS—The abstract representations of 'aggregates' or collections of goods, services, incomes, investment, etc. There are indices of quantities and of prices of goods. A quantity index is said to represent an aggregate of quantities of goods, if the quantity of every item in the aggregate increases by, say, 10 per cent when the index increases by 10 per cent. An index number cannot represent changes in an aggregate of goods in which some quantities increase by 10 per cent and others by only 5 per cent. If an index number represents more items than another, its aggregation is higher. An index of quantity of all consumption expenditure is a more aggregated index than one for e.g. cloth only. The process of using several indices of smaller aggregation in place of one index to represent all the items is known as disaggregation. A consumption index can be disaggregated into indices of sub-groups of items of consumption, like clothing, housing, services, and so on.

KEYNESIANISM—A loosely defined term broadly indicating Keynes's modification of the prevailing classical theory in order to explain the depression of the 1930s. The Keynesian analysis was directed to the idea that variations in government expenditure can be used to maintain economic aggregate variables such as national income and employment and the averages derived from these totals, such as the general price level.

KEYNESIANISM (POST)—Developments in macro-economic theory since Keynes with heavy emphasis on the role of fiscal expenditure and taxation.

MACRO-ECONOMIC THEORY—A branch of economic theory concerned with the relationships between economy-wide aggregates such as consumption, national income, investment, government expendi-

tures, money supply. Both Keynesian\* and monetary theory (see monetarists\*) are special cases of modern macro-economic theory. Arguments between post Keynesians\* and monetarists\* are today mainly arguments about the relative sizes of various coefficients\*, the relative speed and strength of economic reactions to fiscal and monetary policy changes. Thus, the Keynesian\*/monetarists\* debate can be couched in terms of a general macro-theory and the debate is essentially an empirical issue.

MARKET—The general idea of the process of voluntary exchange. Economists can conceive of a market for ideas, for reputations (people can trade their reputations for income or goods), for social services, gossip, charity, marriage, etc. It is thus used by the economist in a broader sense than by the layman.

MICRO-ECONOMIC THEORY—The main stream of economic theory: concerned with the economic behaviour of individuals and firms, the economic effects of the structure and composition of markets, industries, unions, and other individual or (relatively small) collections of people created for primarily economic reasons.

MONETARISTS—Macro-economists who pay particular attention to the demand for and the supply of money and its relation to the functioning of the rest of the economy. Monetarists tend to put much more weight on the effectiveness of monetary policy (changing the money supply) relative to fiscal policy than post-Keynesian macro-theorists.

NAIVE PREDICTION PROCEDURES—The simple idea of 'fitting' a model of an economy to observed data. The procedure is usually carried out by making estimates\* of the values of the coefficients\* appearing in the model to be fitted. The model used is not necessarily derived from any theory. It is really a statistical rule\* used for trying to obtain predictions of future events. A simple example is to fit a curve to an observed set of points in a graph and to assume that any future observations will lie on the curve so fitted. If the model is 'correct' there are statistical procedures for evaluating the reliability and accuracy of the estimates obtained.

PHILLIPS CURVE—An observed relationship between the rate of increase in aggregate money wages and the amount of aggregate unemployment. The observed relationship is neither constant over time nor between different countries. The position of the curve depends on the degree of imperfection in the labour market: the less the ability to re-allocate labour to more productive uses, the more the trade-off between rising money wages and unemployment.

POLICY (ROLE OF THEORY)—Using the understanding and prescriptions provided by the *analytical* role of theory\* to make changes in observed economies or other systems. By using our knowledge of

the fundamental relationships we can make changes in these systems or economies. Examples are the use of genetic knowledge to change the inheritable characteristics of animals and of economic theory to change the structure of industries.

PROBABILITY—The formal expression of the chance or likelihood of a random\* event occurring, expressed as a number between zero and one. Zero means the event cannot happen; one that it will occur; 0.5 that the odds are even. All probability statements should be expressed in terms of conditional probabilities to emphasise the importance of the conditioning events in determining which probabilities hold for a given event under given circumstances. If Williams has heart trouble and is 65 years old (conditioning events), the conditional probability of his dying next year is, say, 0.8, or four chances in five. If he is in good health and is 25 (different conditioning events), the conditional probability of his dying next year is, say, 0.02, or 1 chance in 50.

PROPERTY RIGHTS, THEORY OF—Starts from the classical assumption that the individual wishes to maximise his utility, satisfaction, or personal welfare, subject to his environmental and institutional constraints. Different patterns of property rights determine different sets of constraints on the individual's decision-making: e.g. ownership of land may or may not entail mineral rights; single-owner small firms constrain managers to maximise profits less than large firms with diversified ownership; 'non-profit' firms impose fewer constraints on managers to act efficiently in the allocation of resources within the firm. The theory incorporates the concepts of the costs of enforcing property rights and of policing (detecting violations of) rights as well as the costs of making transactions in rights. The theory of property rights is a generalisation of what has traditionally been described as micro-theory\*.

PUBLIC GOOD—A commodity or service of which one man's consumption does not reduce anyone else's; alternatively a good for which everyone's consumption must be equal. The classical examples are national defence, lighthouses, and radio broadcasts (the radio set and the electricity used are private goods). Most goods are partly public and partly private.

RANDOM—Implies that the values taken by a variable (or the outcomes of a trial) cannot be predicted; we can determine only the *probability\**, the odds in favour, of occurrence. Examples of random events are throwing dice, drawing a card from a shuffled deck, the break-down of a machine, and economic behaviour in general.

STATIC (THEORY OR MODELS)—Static models do not involve time in an essential way and are used to describe economies in equilibrium, that is, economies where the variables are not changing over time. For example, static physical theory can be used to describe a ball at rest or, more interestingly, the motions of the planets about the sun. But dynamic\* theories and models are needed to describe the motion of a bouncing ball or of a meteor passing through our solar system. Similarly, static economic theory describes economies not undergoing change, and dynamic economic theory is needed to describe the process of change. Static theory describes the ultimate effect of an increase in the money supply; dynamic theory analyses the process of economic change to get the static result.

STOCHASTIC (THEORIES)—Theories\* expressed in terms of random\* events. We must talk about the probability\*, chances, or odds in favour of events occurring, not the prediction of the event itself. Human life, dog and horse races, throws of dice, are random events and theories 'explaining' their behaviour are stochastic. We cannot predict throwing a '6', but we know a 6 will be thrown with a chance of one in six. We cannot predict that a given lathe will break-down, but we can say it will in the long run fail, say, one day in 30.

TEST (OF AN HYPOTHESIS OR THEORY)—The process of searching for evidence *inconsistent* with the hypothesis\* or theory\* (not the attempt to find evidence *in agreement* with it). Evidence is inconsistent with an hypothesis if, when applied to a specific situation, it predicts an event which does not take place.

THEORY—A group of hypotheses\* stated in formal language which shows how all the known conclusions are logically derived from the assumptions or premises. A group of hypotheses stated in this manner becomes a theory only when it has been subjected to a degree of \*esting (test\*) and not been rejected.

## QUESTIONS FOR DISCUSSION

- 1. Why does economics matter to the ordinary man and woman? Can it be explained in simple ways that show how it sheds light on their everyday lives?
- 2. We cannot be sure which horse will win a race, but we can estimate the odds on any horse winning it. No economist can say what the precise rate of unemployment will be, but econometricians can estimate the chances that it will be within a stated range. Has economics been changing from 'deterministic' to 'stochastic' formulations of its theories, from 'certainties' to 'probabilities'? Why?
- 3. Economics, unlike the natural sciences, cannot conduct controlled experiments because everything may be changing at the same time. Econometrics has helped to overcome this handicap. How?
- 4. Why can economists and econometricians predict ('exogenous') variables outside the economic system (e.g. government policy) even less than ('endogenous') variables within the economic system?
- 5. Macro-models have been developed in a vacuum cut off from their micro-foundations. How far is this true? Illustrate.
- 6. Can economic theories be tested? Can testing prove/ disprove them?
- 7. Illustrate the difference between naïve prediction (e.g. projection of trends), ad hoccery (a mixture of naïve prediction, intuitive insight, unqualified notion), and econometric forecasting.
- 8. The severe limitations to fiscal and monetary policy are more than compensated by the breathtaking scope of micro-economics, the study of individual behaviour. Discuss, with examples.
- 9. Which forecasting methods are used by the British Treasury and other forecasters? How far have they helped government policy-makers?
- 10. Compare and contrast macro-economic models with micro-economic markets as guides to government and industry.

#### A NOTE ON FURTHER READING

(in addition to sources quoted in the text and footnotes)

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- —, Short-Term Forecasting: A Case Study, Background Memorandum 4, IEA, 1973.
- Streissler, E. W., Pitfalls in Econometric Forecasting, Research Monograph 23, IEA, 1970.
- Any issue of the Journal of Economic Literature will give an excellent idea of the work being done by economists, as well as of the breadth of their interests.

# SOME IEA PAPERS ON MACRO-ECONOMIC FORECASTING

Hobart Paper 55

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Economics, Journal of the Economics Association

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Peter Wilsher, Sunday Times

'Throws a well-earned bucketful of cold water over manipulation

of macro-aggregate . . .' Economist

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# Short-Term Forecasting: A Case Study GEORGE POLANYI

1973 6op

'Just how uncertain a business forecasting can be is underlined in ... "Short-Term Forecasting, A Case Study" by George Polanyi ... ' Frances Cairneross, Guardian

'Is economic forecasting worthwhile? Considerable doubts as to its efficacy will be aroused by Mr George Polanyi's study "Short-Term Forecasting". He shows how the forecasts of the National Institute of Economic and Social Research have been consistently and seriously wrong over many years. This semi-official institute, which receives substantial support from the State, almost invariably takes too optimistic a view of the outlook for the balance of payments.'

Leader, Daily Telegraph

Research Monograph 23

# Pitfalls in Econometric Forecasting E. W. STREISSLER

1970 30p

"... a warning to those politicians and businessmen who have come to regard economic models, particularly in prediction and in the management of aggregate demand, as some kind of panacea . . . The aspect of all this that is most disconcerting to businessmen is that econometric forecasting has done positive harm be encouraging expectations for predictions that had little scientific justification.'

Director

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# Systems Analysis in Social Policy IDA R. HOOS

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Leader, Southern Evening Echo

## Eaton Paper 6

# Lessons from Central Forecasting DUNCAN BURN, J. R. SEALE, A. R. N. RATCLIFF

1965 4op

'The three authors consider the experience of central forecasting in steel, medical emigration and the cost of pensions and draw sceptical conclusions.'

The Times

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British Industry

'A scathing condemnation of the Ministry of Health's assessment of the loss of doctors through emigration.'

Daily Telegraph

'Sharp comment.'

Guardian